



New York State EDUCATION DEPARTMENT

Knowledge > Skill > Opportunity

OP Modernization Program Presentation to the Board of Regents November 4, 2019

Multi-Project, Multi-Year Approach

The Modernization Program includes the following four projects:

<u>Project 1:</u> Online License Application Development to improve the frontend experience

<u>Project 2:</u> Modernization Definition and Design to replace the back-end licensing system

<u>Project 3:</u> Roadmap for Establishing 'OP System of Record' to define the architecture and approach for establishing a future OP System of Record.

<u>Project 4:</u> Customer Service Modernization, including voice, website and self-service interfaces.

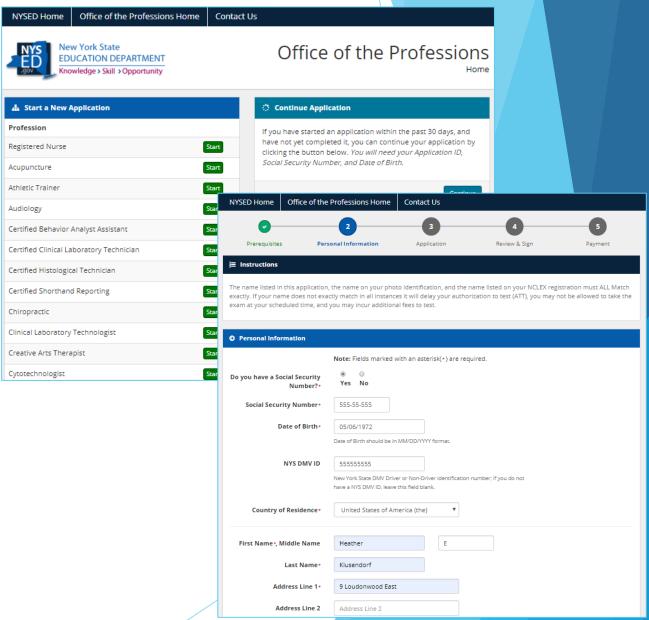
OP Modernization Program Milestones

√Online License Application Development (Project 1): - A new "Contact Us" form will improve the receipt & processing of customer inquiries - Additional online applications will be available and allow for receipt of credit card payments √OP Licensing Modernization Analysis & Design (Project 2): - Roadmap strategy and architecture for creating modernized solutions that support the to-be business process and retire obsolete technologies and systems developed 3/31/20 √OP System of Record Analysis & Design (Project 3): -- Roadmap strategy and architecture for establishing the future OP system of record developed √Customer Service Modernization (Project 4): - New, more robust, call center established - Enhanced "self-service" knowledge database will enable customers to find answers to FAQs - New customer ticketing system will streamline the routing of inquiries √OP License Application Development (Project 1): Responsive online applications available in all 54 professions 3/31/21 √Customer Service Modernization (Project 4): - Redesigned user-friendly website will be fully compliant with federal accessibility standards √OP Licensing Modernization Implementation Completed (Project 5): Roadmap executed, services and integrations necessary to implement the modernized professional licensing operational models created, tested and put into production utilizing agile modular approach 3/31/23 \sqrt{OP} System of Record Implementation Completed (Project 6): -Roadmap executed, platforms required to operate the System of Record, physical data models, and data migration processes executed and completed √OP Mainframe Retirement (Project 7): - Complete final retirement of legacy systems, services and data stores 7/1/23 √Program Completion

Project 1: Online Applications

More than 40 of the 54 Professions have online applications and electronic fee collection:

- Improved time for applying and processing applications, significantly reducing the time for licensing an individual
 - More than 53,000 professional licenses were issued in 2018
 - Next step is to provide user accounts for this functionality
- Additional required forms/data, such as importing exam scores and supervisor experience for a professional, will be part of the larger Modernization Program effort



Project 1: Online Applications

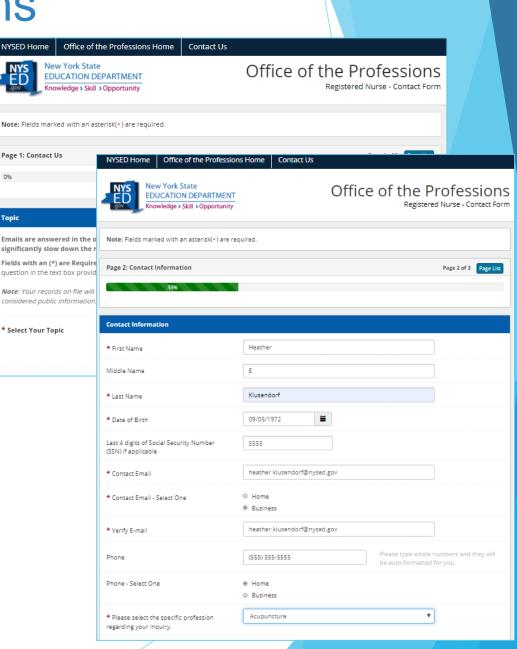
More than 40 professions have online applications!

Professions with Online Applications Pharmacist **Registered Nurse Dietetics-Nutrition** Licensed Behavior Analyst Acupuncture Physical Therapist Physical Therapist Assistant Athletic Trainer Licensed Clinical Social Worker Audiology Licensed Master Social Worker Physician Certified behavior Analyst Assistant Licensed Practical Nurse Physician Assistant Certified Clinical Laboratory Technician Polysomnographic Technologist Marriage and Family Therapist Certified Histological Technician Massage Therapy Psychoanalyst Mental Health Counselor Psychology Certified Shorthand Reporting Chiropractic Midwife Respiratory Therapist Clinical Laboratory Technologist Occupational Therapist **Specialist Assistant** Creative Arts Therapist Occupational Therapy Assistant Speech-Language Pathology Cytotechnologist Pathologists' Assistant Veterinarian Perfusionist Dentist Veterinary Technician

Project 1: Online Applications

All Application Status Inquiries are handled online through a Contact Us form:

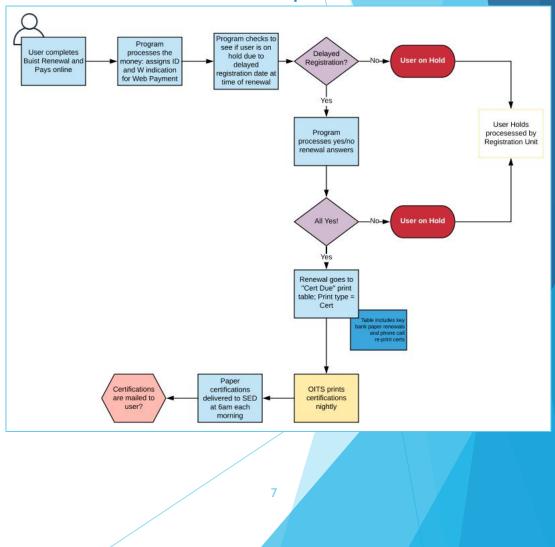
- Streamlined ability to request application status information
 - Goal of responding to all inquiries within 48 hours
- A request regarding the status of a licensee's application was the #1 phone call to OP
 - OP received more than one million customer inquiries in 2018
 - Around 75% of those inquiries were to request a status on a submitted license application



Projects 2 & 3: Modernization

Consulting contract with NYSTEC to develop the analysis and design approach:

- Transitioning from a nearly-complete paper process to an electronic process for professional licensing
- Goal is to define a set of online services to be developed via a modular approach
- Goal is to migrate the more than 35-year-old mainframe system to a new relational database
- Consultants will work alongside Department technical leads to develop technical "To Be" architecture
- Software selections, such as a case management tool for managing disciplinary investigations and actions, will be reviewed by the consultants
- IV&V contracting will protect our enhancement investment



Transition: Paper to Electronic

Project 4: Customer Service Modernization

Modern Call Center and Ticketing System

- Improved ability to limit hold times for callers and identify common themes among callers
- Improving Frequently Asked Questions knowledgebase for general licensing topics and every Profession
- Pilot of ticketing system will help to ensure all customers receive timely and accurate assistance
- Implementation will allow for more accurate usage statistics and provide information on additional improvements that can be made



Self-Serve Knowledgebase

Oracle Policy Automation Tool

License type. 🗸

) Endorsement

Yes
No

issued in another jurisdiction?

When was your degree awarded?

) Prior to September 1st, 2004

On or after September 1st, 2004

) Yes - licensed in another state

No - not licensed in another state

Are you licensed in any other state or jurisdiction?

Education, Examination & Experience

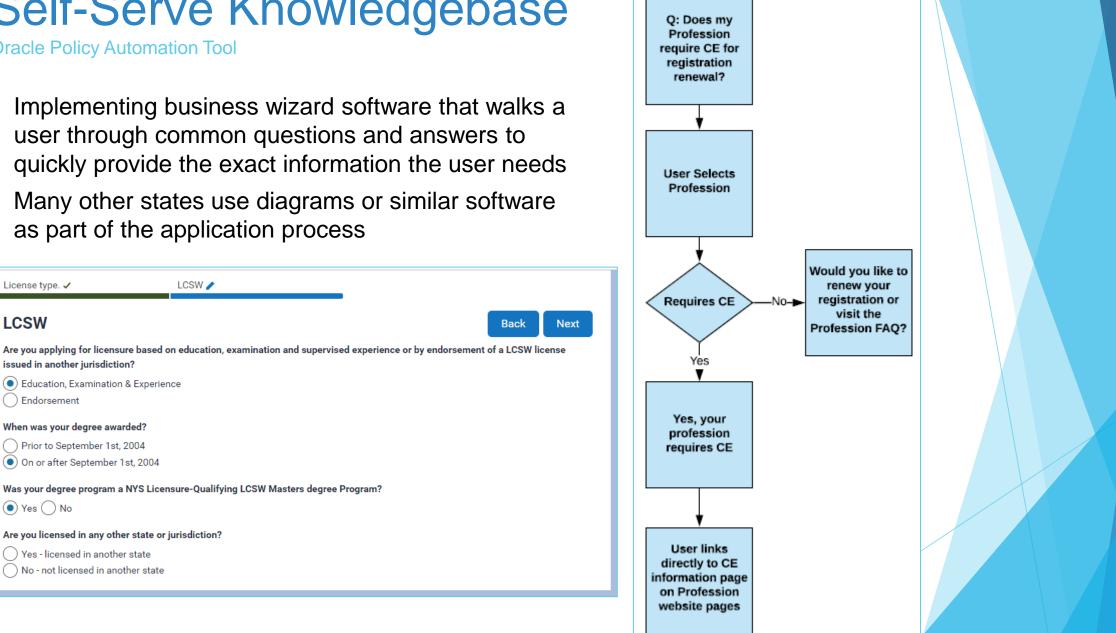
LCSW

- Implementing business wizard software that walks a ٠ user through common questions and answers to quickly provide the exact information the user needs
- Many other states use diagrams or similar software • as part of the application process

Back

LCSW 🥒

Was your degree program a NYS Licensure-Qualifying LCSW Masters degree Program?



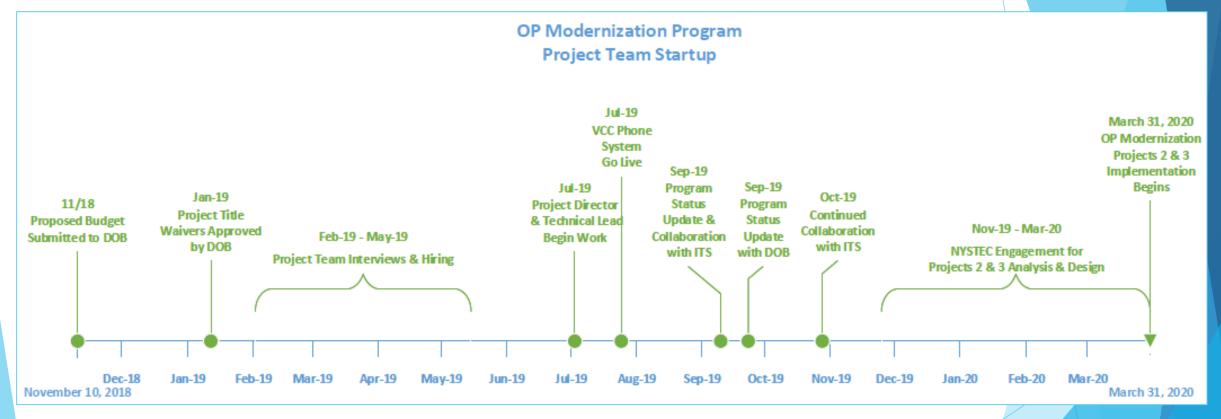
Project 4: Redesigned Website

Development of a user-friendly website that is fully compliant with federal accessibility standards:

- Design has already begun with a focus on accessibility and mobile responsiveness
- There are more than 2,000 pages on op.nysed.gov
- Data-driven redesign approach:
 - Nearly 450,000 unique visits monthly
 - More than three million page views monthly



Timeline: OP Modernization Progress



11

Budget Obligation: 2020-21

- The total budget for the OP Modernization Program: \$57M
- The 2018-19 FY budget appropriation: \$4.3M
- The 2019-20 FY budget appropriation: \$7.2M
- The 2020-21 FY budget obligation: \$25.4M

OP Modernization Program Budget Obligation, 2020-21

Cost Container	FY 2020-21
PS Costs	\$3,600,000
NPS Costs	\$2,300,000
IV&V	\$2,000,000
Customer Service & Drupal	\$440,000
OP Modernization Implementation	\$7,500,000
OP System of Record Implementation	\$9,500,000
OP Legacy Retirement	\$50,000
Total	\$25,390,000

Anticipated Disbursement: 2020-21

The requested budget allocation for Year Three is \$25.4M; and while this work will occur over the next three years, funding must be obligated now to ensure our ability to meet contract obligations and guarantee a successful implementation.

Anticipated Disbursements

Cost Container	2020-21 Budget Obligation	2020-21 Disbursement	2021-22 Disbursement	2022-23 Disbursement
OP System of Record Implementation	\$9,500,000	\$3,000,000	\$4,500,000	\$2,000,000
OP Modernization Implementation	\$7,500,000	\$3,000,000	\$3,000,000	\$1,500,000
IV&V	\$2,000,000	\$500,000	\$1,000,000	\$500,000

\$19M of the obligated budget will be disbursed over three years through contracting.

Thank you!



Administration of Immunizations by