



# The Poughkeepsie Children's Cabinet



NEW YORK STATE  
EDUCATION  
DEPARTMENT  
BOARD OF REGENTS  
FEBRUARY 15, 2022





# Discussion Outline

## Key Topics

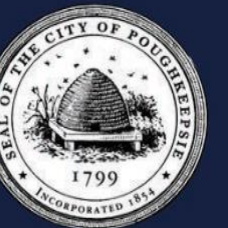


1. **Children's Cabinet Co-Chair Introduction**
2. **How We Work as a Cabinet**
3. **What We Know about Inequity Nationally**
4. **The Challenges and Opportunities of Poughkeepsie**
5. **Year 1 > Year 2 > Year 3**
6. **Emerging Efforts**
7. **Key Considerations for New York State**
8. **Harvard Education Redesign Lab Remarks**





# Children's Cabinet Co-Chair Introduction





# The Poughkeepsie Summit at Harvard

August 23-24, 2019

Priorities to Emerge:

- Poughkeepsie Children's Cabinet
- Lead for Poughkeepsie Fellowship Program





# What are Children's Cabinets?

Local Children's Cabinet Network



## CREATING A CIVIC ECOSYSTEM:

*Imagine if leaders of all of the agencies and organizations that serve children and youth in your community came together at one table to improve their collective ability to meet the needs of kids. Picture your superintendent talking with your head of libraries, strategizing with your health commissioner, and collaborating with your summer and after school providers to create a civic ecosystem that enables all children to thrive. We call this a children's cabinet...By seamlessly coordinating the supports and services that your community provides, children's cabinets address young people's holistic needs as they grow and develop.*

-Excerpt sourced from Harvard EdRedesign Lab Local Children's Cabinet Toolkit





# Mission



Our mission is to connect all members of the Poughkeepsie community who support children in order to create and coordinate a cradle-to-career system of services, supports, and opportunities that ensures every child can thrive in Poughkeepsie regardless of race, ethnicity, gender, poverty, or circumstance.

# Our Vision



We envision a community where all children and youth thrive and have equitable opportunities to reach their full potential.



# OUR CITYWIDE OPPORTUNITIES



## Higher Education Institutions

6 higher education institutions in the area.



## A Multiracial Community

Our difference and diversity makes us a stronger community.



## Strong Anchor Institutions



## An Ideal Scale

A smaller, but powerful community where impact is feasible.



## Community Based Organizations



# Executive Committee: Founding Members (2020)

A Cross-Sector  
Commitment to Children,  
Youth, & Families.

**Stacey Bottoms**, Associate Minister,  
Youth Director and Assistant Clerk,  
Beulah Baptist Church

**Dr. Elizabeth Bradley**, President of  
Vassar College

**Paul Calogerakis**, Chairman of the  
Board, Poughkeepsie Alliance

**Frank Castella**, Executive Director  
and CEO of the Dutchess County  
Regional Chamber of Commerce

**Dr. Donald P. Christian**, President of  
SUNY New Paltz

**Sally Cross**, CEO of the Community  
Foundations of the Hudson Valley

**Gloria Cukar**, Director of External  
Affairs, Mid-Hudson Regional Hospital  
of Westchester Medical Center

**Brian Doyle**, Chief Executive Officer  
of Family Services

**Dr. Ellen Gambino**, Acting President of  
Dutchess Community College

**Jonathan Jacobson**, New York State  
Assemblyman

**Tom Lawrence**, Director of the  
Poughkeepsie Public Library District

**Geraldine Laybourne**, Co-Founder of  
Day One Early Learning Community

**Heather Martino**, Poughkeepsie High  
School Special Education Teacher and  
Poughkeepsie Public School Teachers'  
Association President

**Timmian Massie**, Chief  
Marketing/Public Affairs Officer of  
Rhinebeck Bank

**Marcus Molinaro**, Dutchess County  
Executive

**Jeannie Montano**, President and CEO  
of the United Way of the Dutchess-  
Orange Region

**Dr. Dennis Murray**, President of Marist  
College

**Tamoya Norwood**, President of the  
PTA, Early Learning Center

**Andrea Reynolds**, President and  
CEO of the Dyson Foundation

**Dr. Tim Ryan**, President of the  
Culinary Institute of America

**Sarah Salem**, Councilmember-at-  
Large of the City of Poughkeepsie  
Common Council

**Sue Serino**, New York State Senator

**Karmen Smallwood**, Dutchess  
County Assistant Commissioner Youth  
Services

**Gabriela Vega-Matthews**,  
Community Organizer and Advocate

**Dr. Felicia Watson**, President of the  
Poughkeepsie City School District  
Board of Education

**Robert Wright**, President of Nubian  
Directions II Inc.



# The PCC Backbone Team



Homegrown & Rooted in Poughkeepsie



**ROB WATSON, JR.**

PHS '05

Co-Founder & Advisor



**KYLYNN GRIER**

PHS '07

Co-Founder & Consultant



**JAMES WATSON**

OLL '01

Co-Founder & Consultant



# The PCC Backbone Team



**KRISTINA GIANGRECO**

Director of Special Projects,  
Poughkeepsie City School  
District



**JOHN PENNEY**

Director of Community  
Engagement, City of  
Poughkeepsie



# THE CHILDREN'S CABINET STRUCTURE

## CABINET CO-CHAIR

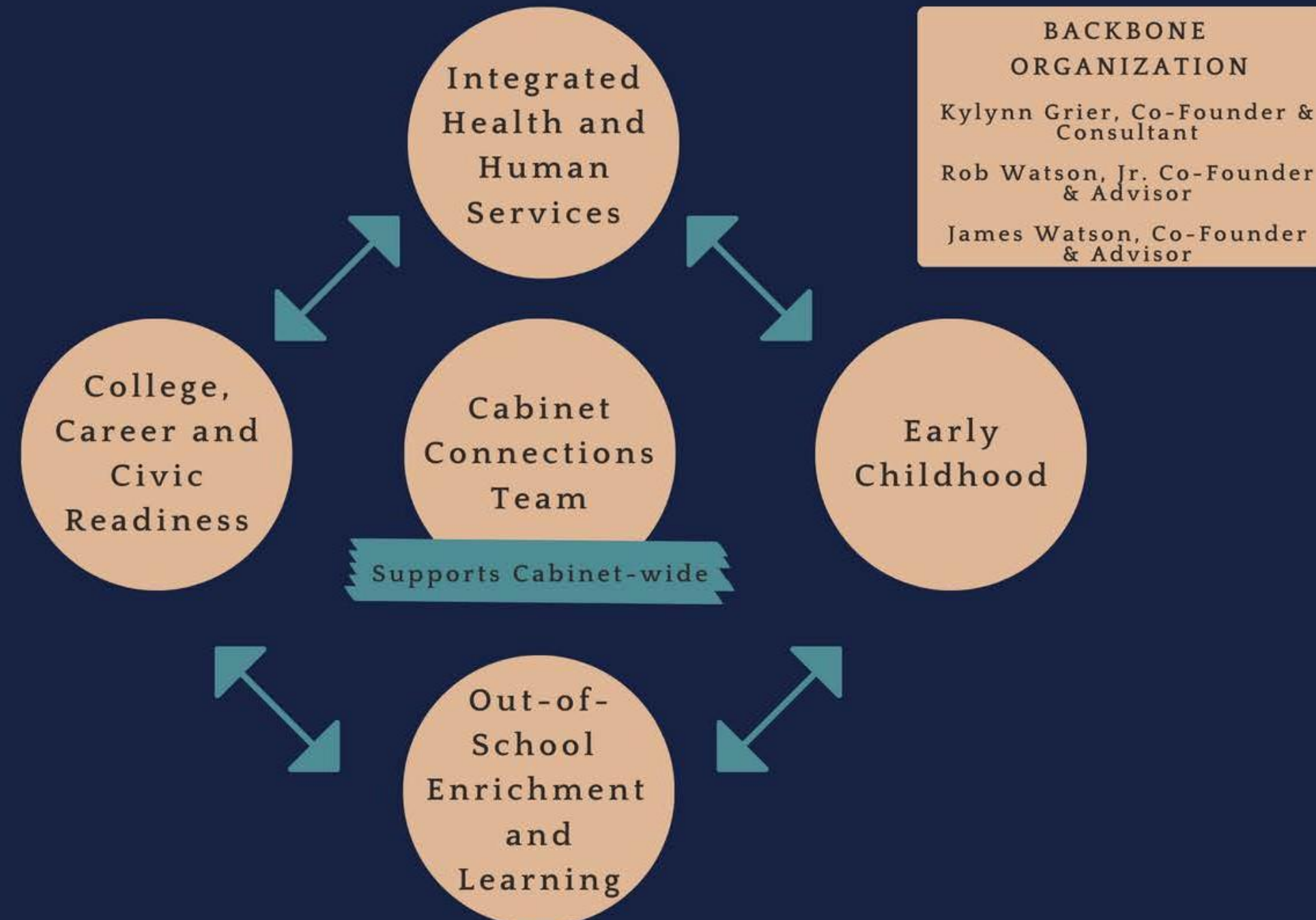
Dr. Eric Jay Rosser  
PCSD Superintendent

## CABINET CO-CHAIR

Mayor Rob Rolison  
City of Poughkeepsie Mayor

## EXECUTIVE COMMITTEE

28-members who represent various sectors and are positioned to move people, data, resources, policies, funding, and more to align a citywide cradle-to-career strategy.





# HOW WE WORK AS A CABINET

## The Five Conditions of Collective Impact

<b>Common Agenda</b>	All participants have a shared vision for change including a common understanding of the problem and a joint approach to solving it through agreed upon actions.
<b>Shared Measurement</b>	Collecting data and measuring results consistently across all participants ensures efforts remain aligned and participants hold each other accountable.
<b>Mutually Reinforcing Activities</b>	Participant activities must be differentiated while still being coordinated through a mutually reinforcing plan of action.
<b>Continuous Communication</b>	Consistent and open communication is needed across the many players to build trust, assure mutual objectives, and create common motivation.
<b>Backbone Support</b>	Creating and managing collective impact requires a separate organization(s) with staff and a specific set of skills to serve as the backbone for the entire initiative and coordinate participating organizations and agencies.



# Money, Race and Success: How Your School District Compares

By MOTOKO RICH, AMANDA COX and MATTHEW BLOCH APRIL 29, 2016

Sixth graders in the richest school districts are four grade levels ahead of children in the poorest districts. [RELATED ARTICLE](#)





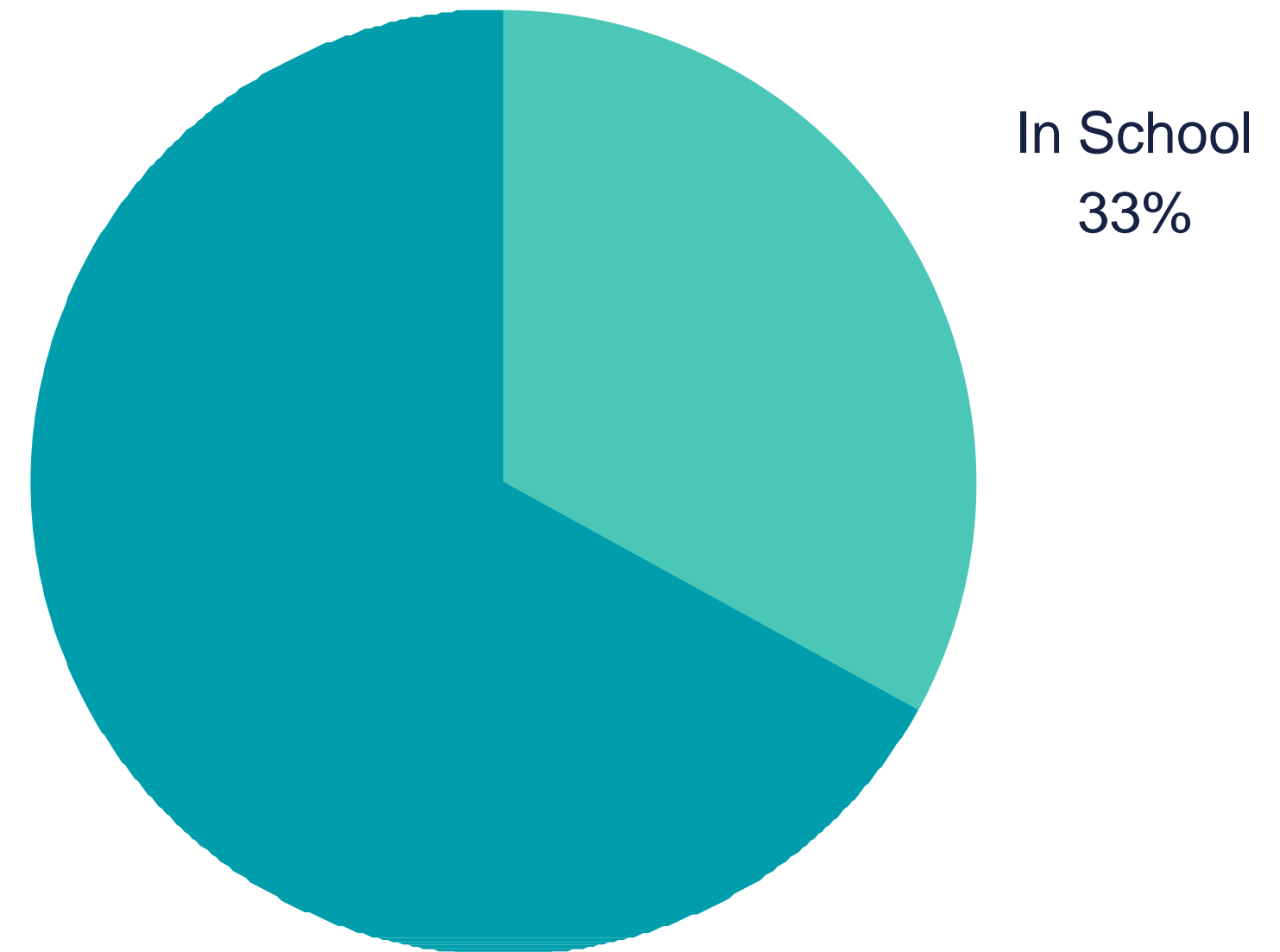
# What We Know about Inequity Nationally



Research shows that 2/3 of the variance in student achievement can be explained by out-of-school factors (home environment, health issues, poverty, food insecurity)

Socioeconomic status continues to be the leading determinant of educational achievement in the United States

Out of School Factors  
67%

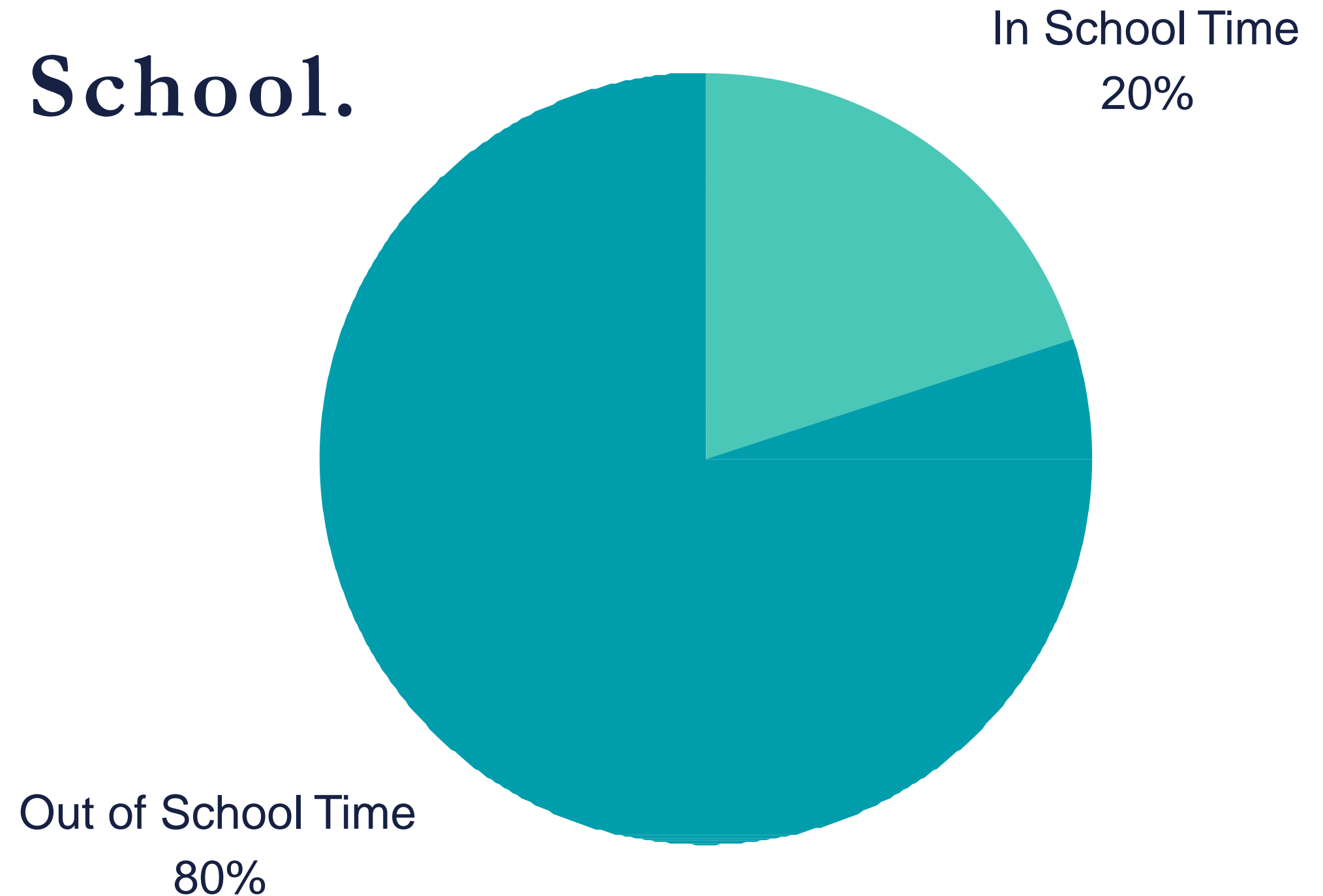


Source: Boston College Center for Optimize Student Support

# Children spend only 20% of their waking hours in School.



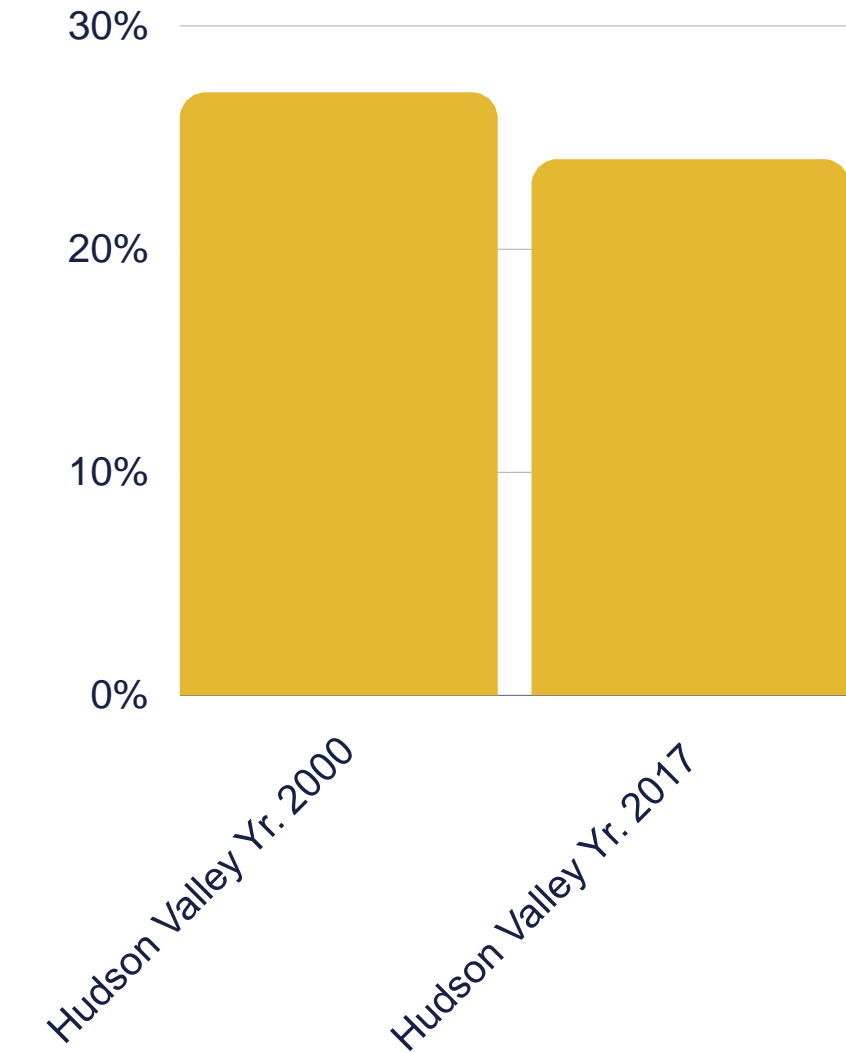
Children spend only 20% of their time in school. Children's Cabinets work to ensure that kids have access to an array of comprehensive supports, activities, and resources during the 80% of the time that they are not in school.



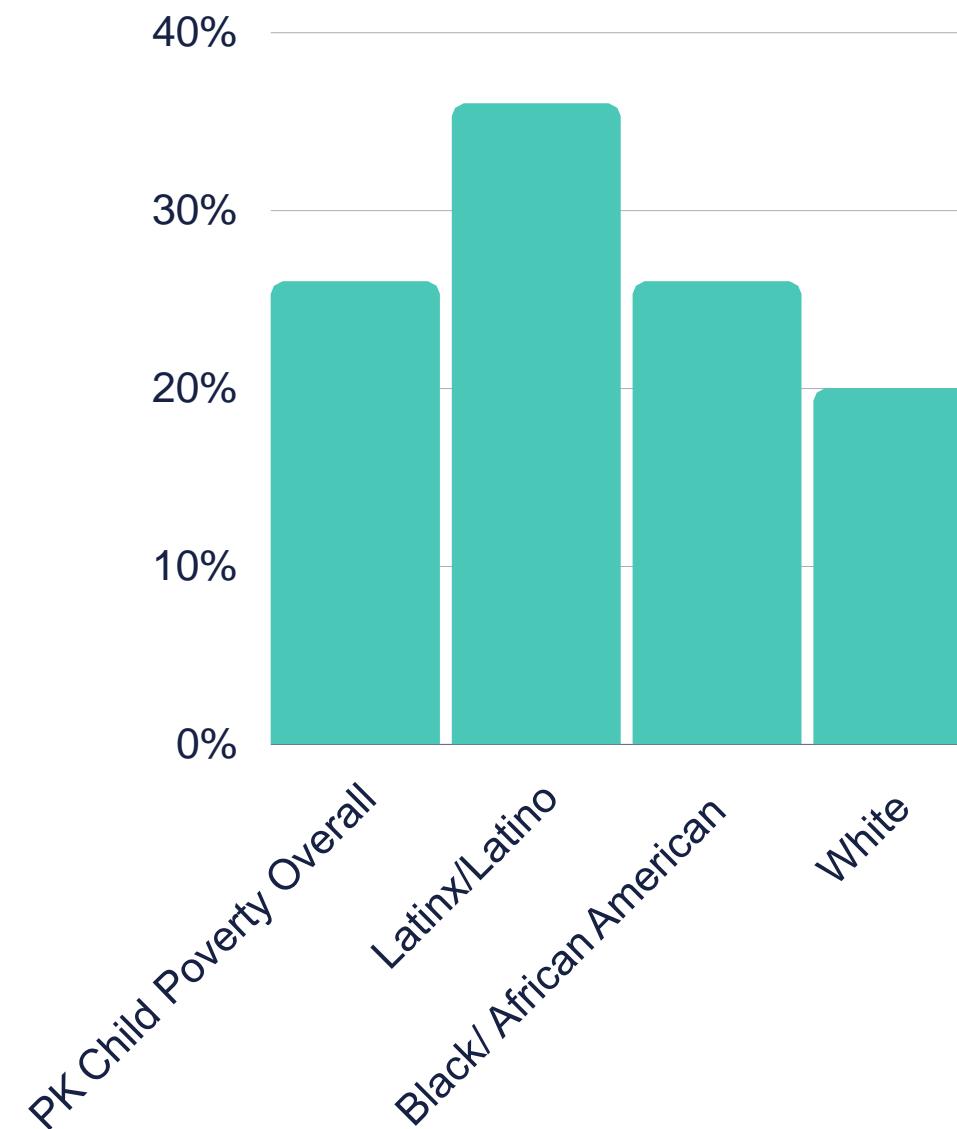
Source: The World Bank



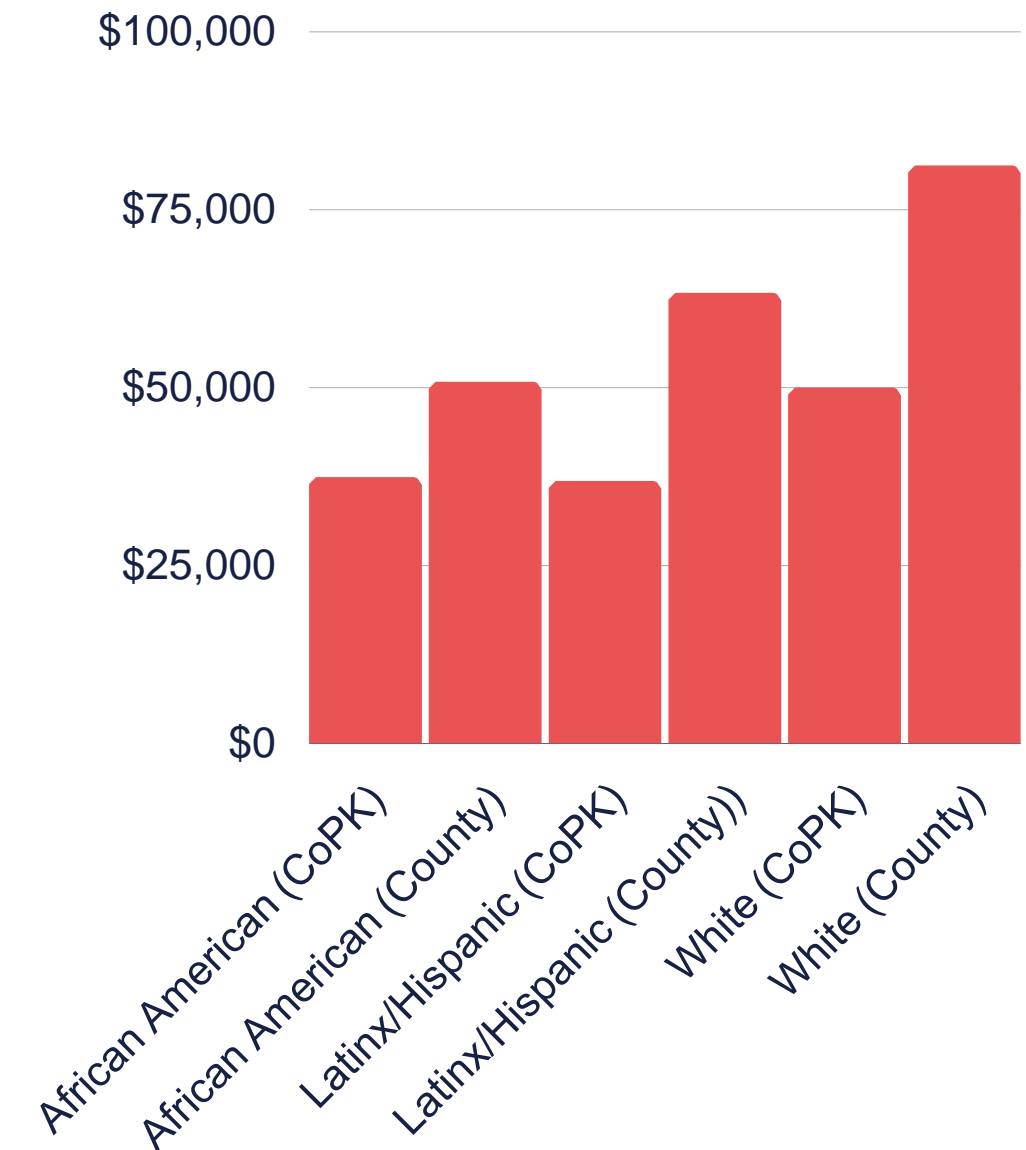
# The Challenges: Citywide



DECLINING 20-39-  
YEAR- OLD  
POPULATION



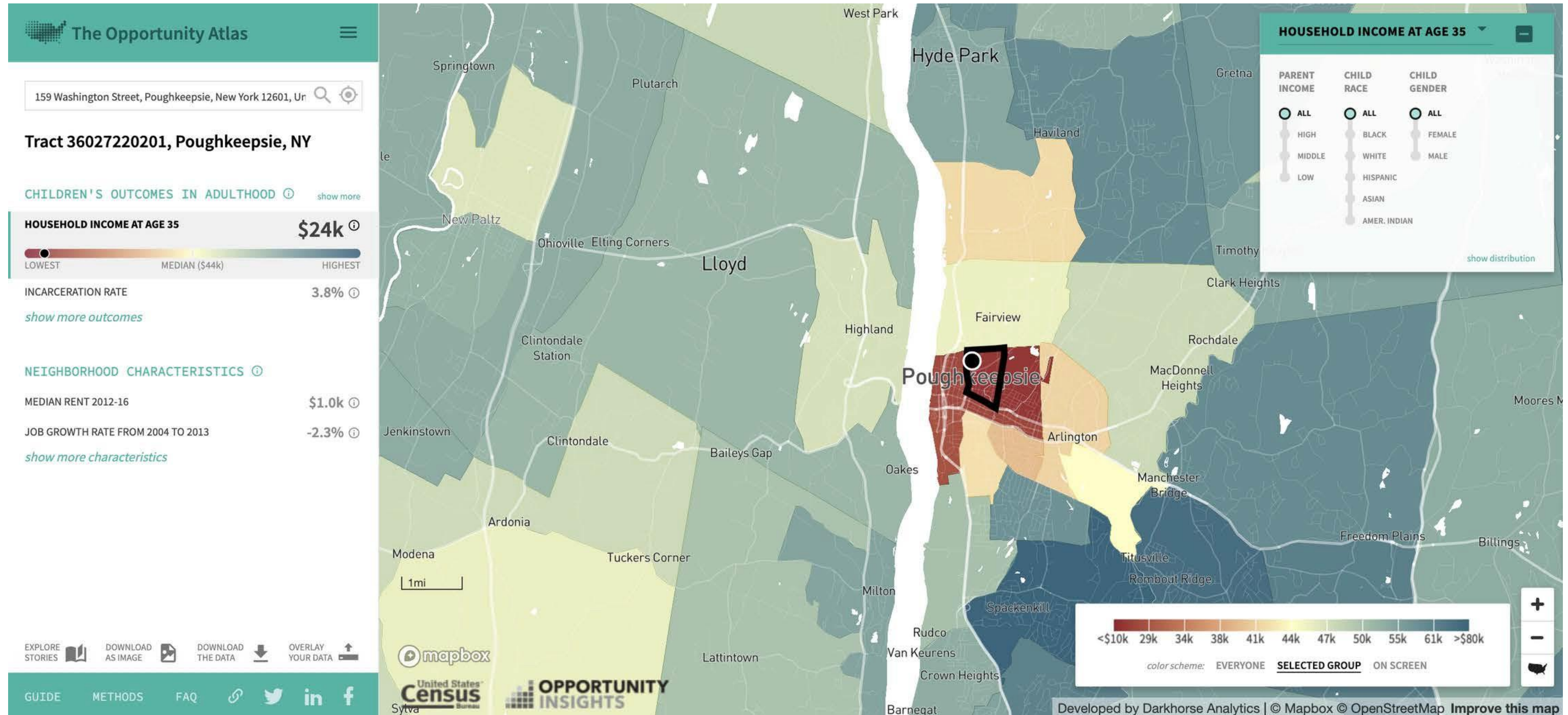
CHILD POVERTY RATE



HOUSEHOLD MEDIAN  
INCOME

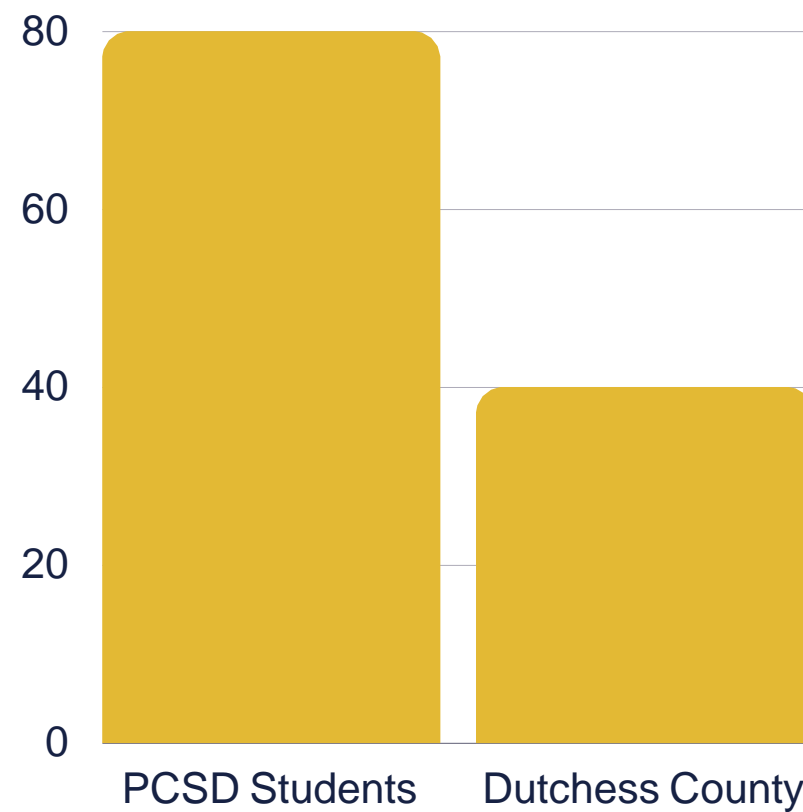
# This is an Intergenerational Problem

Source: Opportunity Atlas

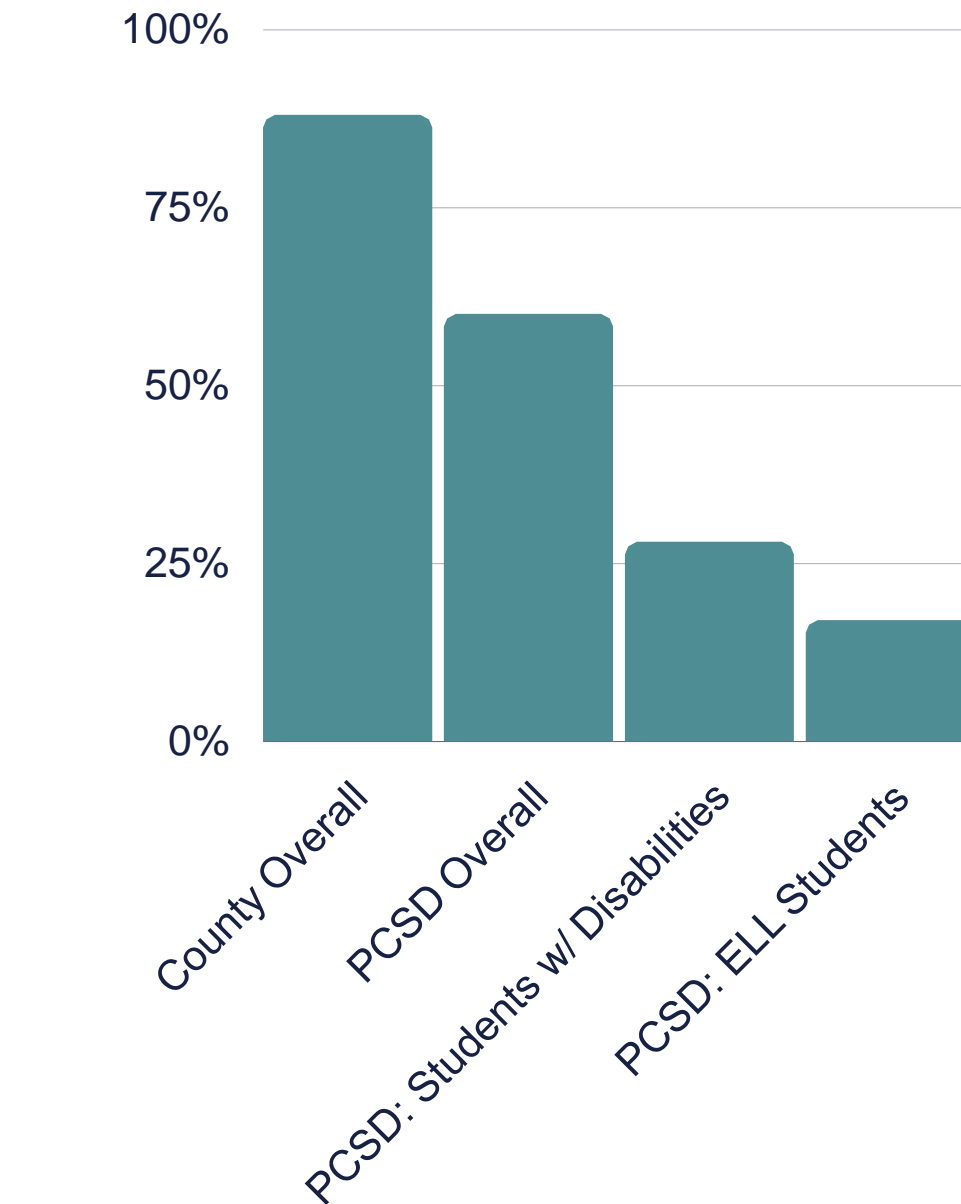




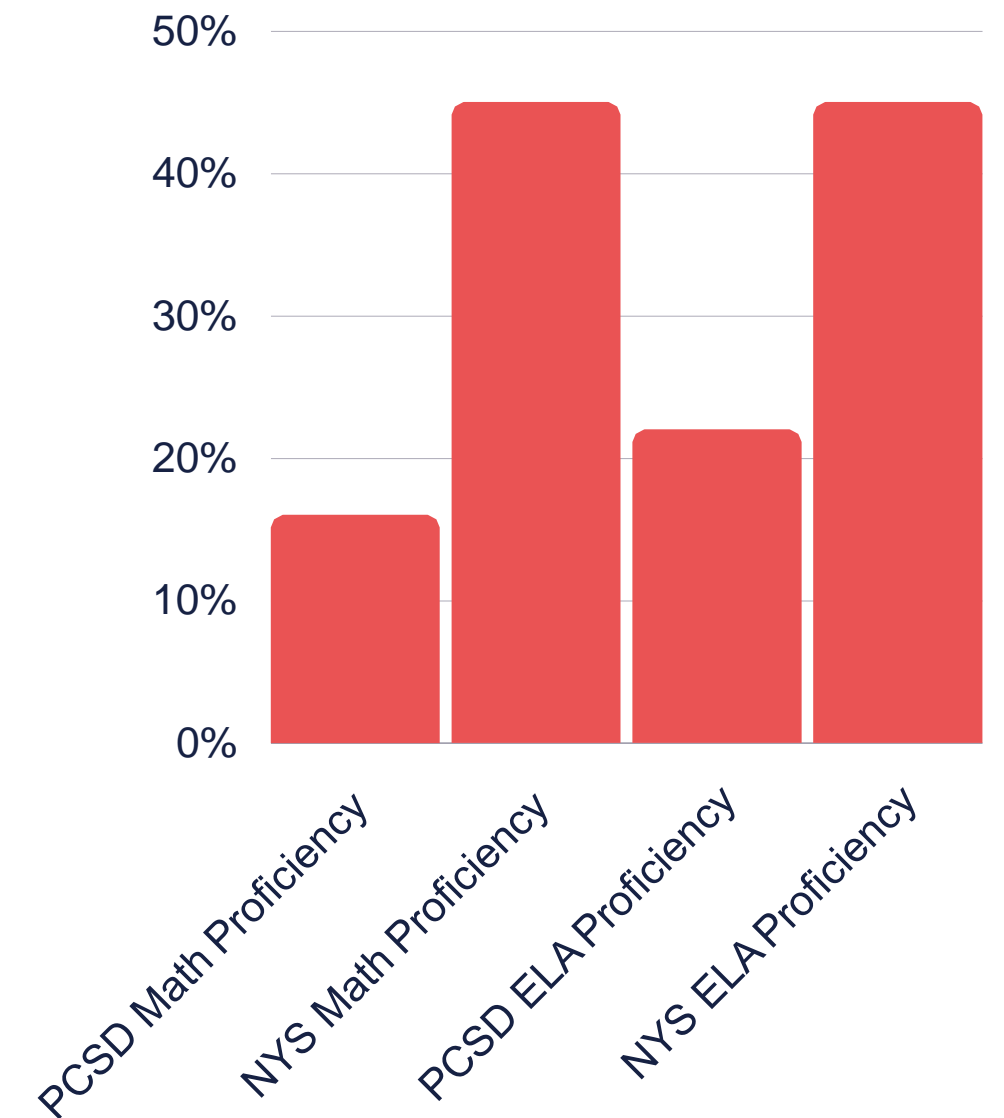
# The Challenges: PCSD



ECONOMICALLY  
DISADVANTAGED  
(2020)



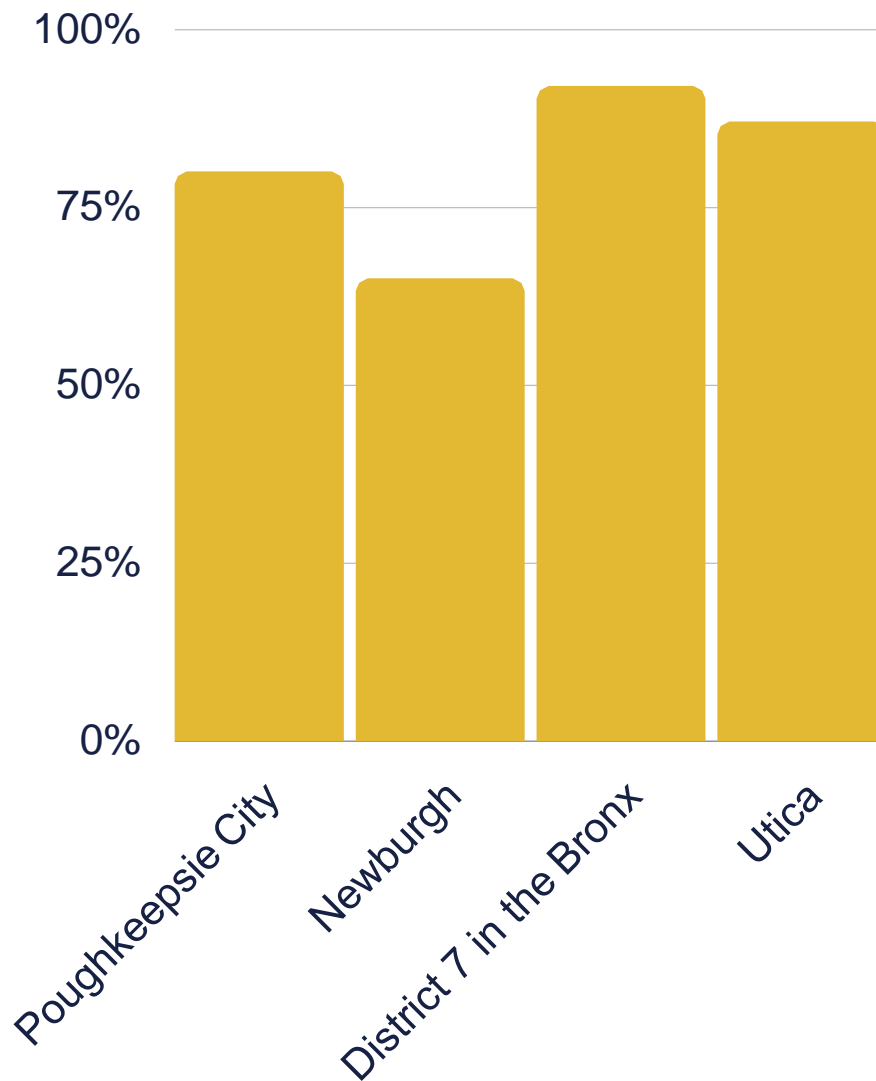
PCSD GRADUATION RATES  
(2020)



STUDENT ACHIEVEMENT GAPS  
(2019)

Source: NYSED

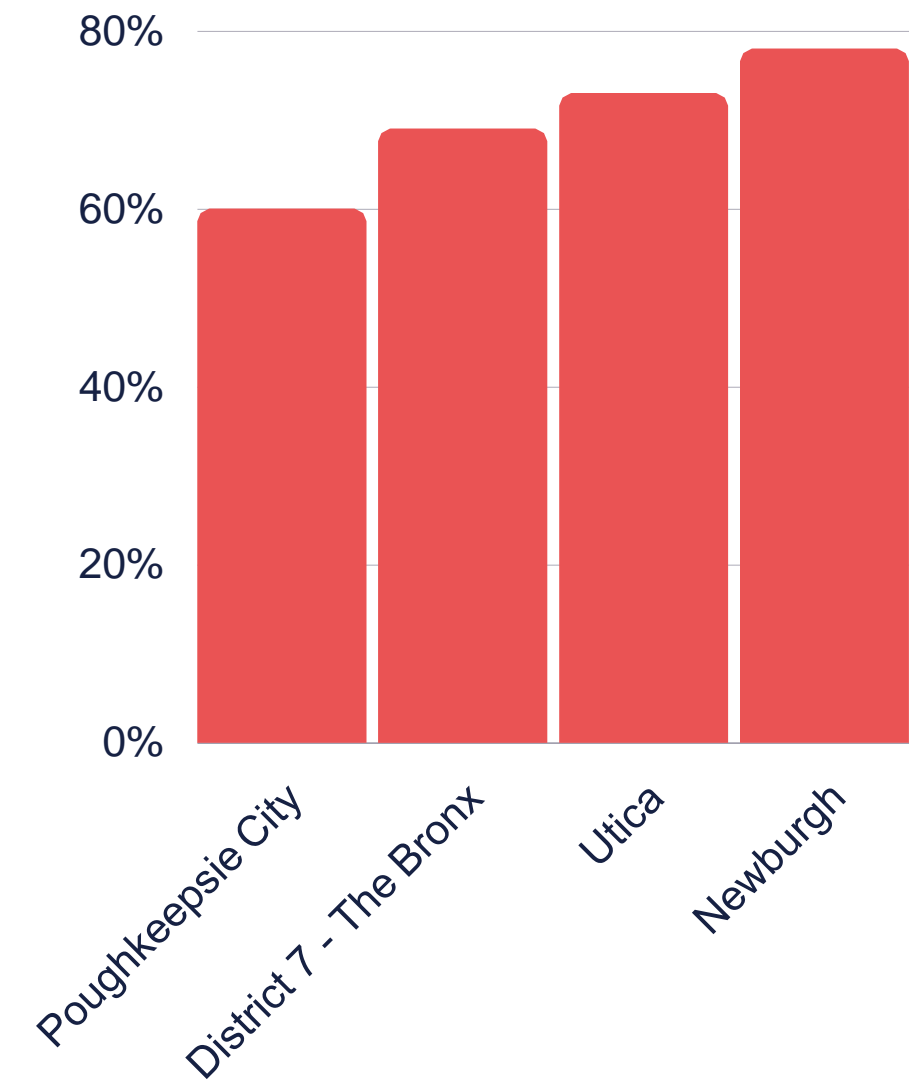
# PCSD Compared to Its Peers



ECONOMICALLY  
DISADVANTAGED  
(2020)



PERPUPIL SPENDING  
(2019)



GRADUATION RATES  
(2020)

**THERE IS SOMETHING UNIQUE ABOUT DISADVANTAGE IN THE CITY OF POUGHKEEPSIE.**



# Year 1

These are the priorities we identified  
and here's how we did it.





**8 Executive  
Committee  
Meetings**



**\$62,000**

\$62,000 raised for  
laptops/Internet access for  
PCSD students



**3 Harvard  
Undergrad Interns**



**2 Facebook  
Lives**

The first joint citywide town hall  
between the Mayor & Supt.

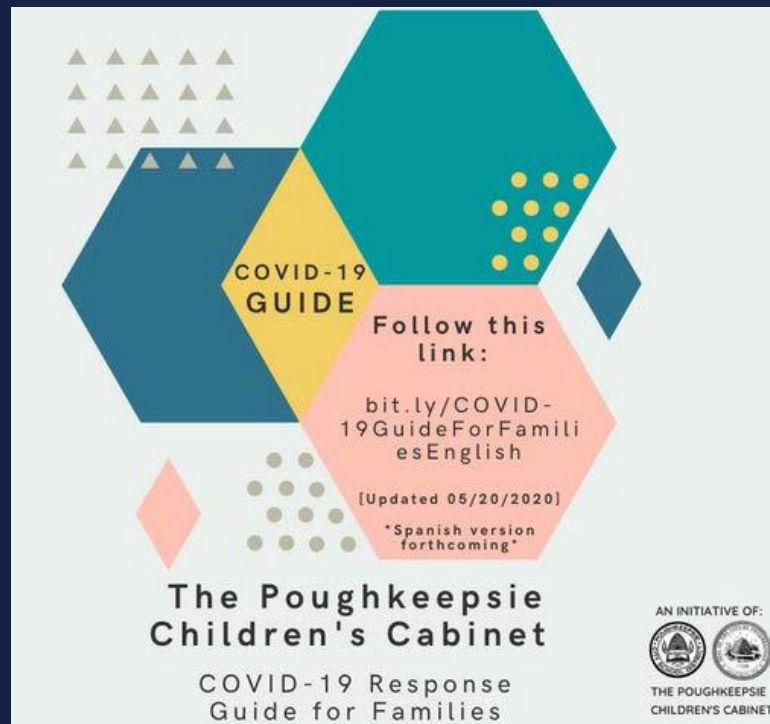
**1 Harvard Graduate  
Fellow**



**50 Wifi  
Hotspots**

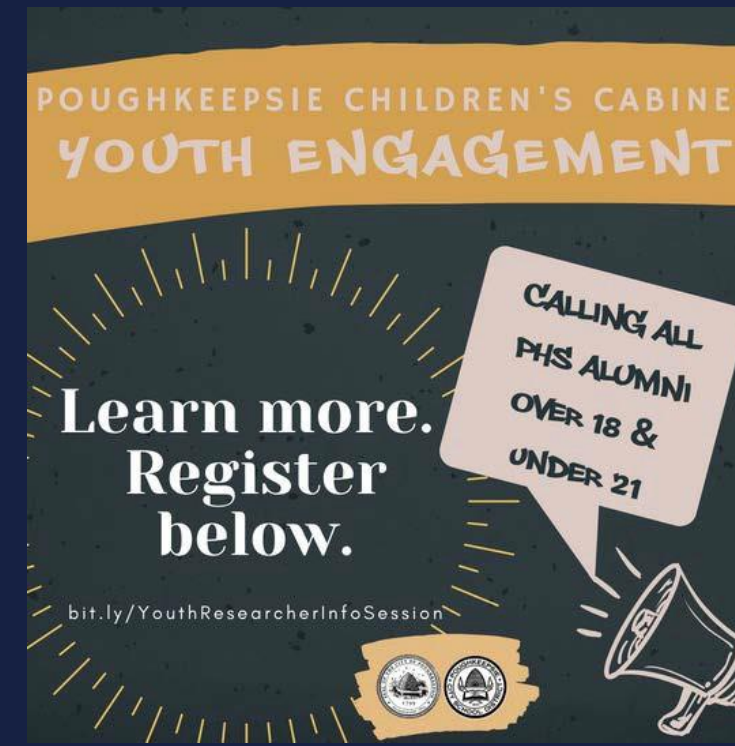
50 WiFi hotspots distributed by  
Poughkeepsie Public Library District





# Publish a COVID-19 Response Guide

A 30-Page Rapid Response COVID Guide for Families in Spanish & English.



# Engage 8 PCSD Alum

In partnership with Marist College Center for Social Justice Research & Center for Civic Engagement to launch the Cabinet's Youth Engagement Campaign in 2021.

# Website Launch

Design and launch the Poughkeepsie Children's Cabinet Website.



# Poughkeepsie invited to join Harvard By All Means Initiative

Becoming the 10th community in the nation invited to join an elite consortium that will bring technical assistance, resources, evaluation, and research from the Harvard Graduate School of Education's EdRedesign Lab.





# Year 2

Building a Civic Infrastructure



# Working Groups Can Help Us Move the Work Forward

The four Working Groups of the Poughkeepsie Children's Cabinet are **time-limited**, solutions-oriented interdisciplinary teams focusing on the following topics:

## Early Childhood

This working group seeks to develop strategies to ensure sustainable long-term investments in early childhood development.

## Out-of-School Enrichment and Learning

This working group seeks to address prevalent phenomena such as after school and summer learning loss gaps in academic and extracurricular enrichment along socioeconomic lines.

## College, Career and Civic Readiness

The College, Career and Civic Readiness Working Group will focus on developing robust pathways to post-secondary learning and career success, community wealth creation and lifelong engaged citizenship.

## Integrated Health and Human Services

This working group will promote the integration of educational services with comprehensive health and social services to address critical barriers to learning and whole child development.



# Working Group Approach

## HOW TO WORK WITH YOUR WORKING GROUP

POUGHKEEPSIE CHILDREN'S CABINET

## The Civic Design Framework

This section presents a framework that could be useful for your group in thinking about how to work together and how to incorporate inclusive public engagement into your work. The Civic Design Framework explained here was developed by [The Move](#) at the Massachusetts Institute of Technology, by Professor Cesar McDowell and his colleagues. The Move is "a movement to rebuild our public's muscle for democracy" and "our public's resilience for the difficult conversations necessary for a functioning democracy." The Civic Design Framework includes two components that may be useful to your group:

### Civic Design Phases:

1. Framing: creating a shared understanding
2. Ideation: offering possible solutions
3. Prioritizing: weighing the value choices
4. Deciding: agreeing on paths forward
5. Implementing: following through on commitments
6. Monitoring: being accountable

### Civic Design Principles:

- Margins
- Collaboration
- Equity
- Systemic Change
- Ecological Solutions
- Analog + Digital
- Multiple Forms of Expression
- Healing

## Resources

These resources can contribute to your Working Groups' collective understanding of strategies and solutions for systemic change. Some of the resources are centered specifically around child development and educational achievement, while others highlight systems change approaches to community development that have the potential to build a sustainable infrastructure that supports children, youth and families.

### Readings:

- [The Urgent Need for Children's Cabinets](#)
- [Building Citywide Systems of Opportunity for Children](#)
- [Sustaining Cross-Sector Systems of Opportunity for Children](#)
- [Promising Tools for Customizing Student Supports & Opportunities](#)
- [COVID-19 as an Opportunity for a Paradigm Shift](#)
- [Local Children's Cabinet Network](#)
- [By All Means Cities Consortium](#)

### Audiovisual:

- [Mayors & Superintendents Partner to Create Local Children's Cabinets](#)
- [Getting to All Means All](#)
- [The Move Podcast](#)
- [How America's Public Schools Keep Kids in Poverty](#)
- [The Harlem Children's Zone Approach to Ending Poverty](#)
- [Hood Feminism](#)
- [Architecture That's Built to Heal](#)
- [One Poughkeepsie Native is Changing the Way We Look at Energy](#)

### DESIGN FOR SYSTEMIC CHANGE

### Case Studies:

Here are some best practices from around the United States that are introducing comprehensive systems change efforts in key programmatic areas that are aligned with the themes of the Poughkeepsie Children's Cabinet Working Groups. These examples are presented to provide Working Group members with information on some of the leading evidence-based child and youth development programming in the country.

### Integrated Health and Human Services:

- [City Connects](#): An evidence-based systemic approach to supporting the whole child needs of students through an individualized system of in-school and community supports and resources to address the out-of-school factors that impact learning.
- [The Poverty Spotlight](#): A tool and methodology that activates the potential of families and communities to lift themselves out of poverty through a multidimensional approach.



# WORKING GROUP CHAIRS



**Dr. Julie Riess**  
**(Early Childhood)**

- Executive Director, DAY ONE Early Learning Community
- Former Director, Vassar College Early Childhood Laboratory School



**Mario Johnson**  
**(Out-of-School)**

- Director, Marist College Upward Bound
- Former Poughkeepsie City School District Community Schools Administrator

# EARLY CHILDHOOD WORKING GROUP FINDINGS

## EARLY CHILDHOOD

**This working group seeks to develop strategies to ensure sustainable long-term investments in early childhood development.**

## KEY CHALLENGES

- No citywide coordinating entity
- City of PK lacks childcare offerings
- Engaging business community
- Reaching and engaging families and community around childcare issues
- Building trust in quality childcare options
- Quality evaluation and assurance
- Informal providers vs registered providers
- Engaging marginalized groups
- Silos across agencies
- Professional recruitment, low pay, and professional development
- We need more precise data

## KEY OPPORTUNITIES

- Bipartisan consensus
- Federal, State, Local aid
- Headstart Expansion
- Pre-K Expansion in PCSD
- Universal 3-K Movement
- Local momentum: Day ONE
- Our group's diverse membership and institutional representation
- Building a common agenda for kindergarten readiness
- Engaging media and influencers



# EARLY CHILDHOOD WORKING GROUP RECOMMENDATIONS

## 1. CREATING A CITYWIDE EARLY CHILDHOOD SYSTEM

- 1. Identify an entity committed to coordinating systems-level programming and solutions for the Early Childhood sector (0-5) in the City of Poughkeepsie.
- 2. Develop a citywide single point of entry
- 3. Create a citywide partnership for early learning

- 1. Build a sustainable infrastructure of financing strategies
  - a. Fiscal Map, Local Dedicated Fund, Community Benefits Agreements, etc.
- 2. Commission a study to calculate the total cost of the ideal high-quality early childhood system
- 3. Enroll and empower the business community in making the case for ECD

## 3. STRENGTHENING EQUITY, INCLUSION, BELONGING, AND CIVIC CULTURE

- 1. Citywide Advocacy Campaign to position early childhood as a key issue area across multiple issue areas (economic development, education, public health, etc.)
- 2. Scaling comprehensive family and community engagement interventions prenatal-5 with a strong focus on groups living at the margins.

# OUT OF SCHOOL FINDINGS

## OUT-OF-SCHOOL ENRICHMENT AND LEARNING

**This working group seeks to address prevalent phenomena such as after school and summer learning loss gaps in academic and extracurricular enrichment along socioeconomic lines.**

## KEY CHALLENGES

- Citywide coordination/silos
- Cradle-to-career pipeline
- Access/coverage
- Data sharing and referrals
- Quality + evaluation + impact: we don't know what's working
- Professional development
- Sustainable financing
- Alignment on common youth outcomes to improve
- No single point of entry for families to enroll their children in programs
- Youth Violence / Public Safety

## KEY OPPORTUNITIES

- YMCA Redevelopment - YOU
- PCSD Community Schools
- Path to Promise
- Federal + State aid
- Reframing City of PK's revitalization around youth
- Building a common, shared agenda as a distinct sector complementary to PCSD



# OUT-OF-SCHOOL PRELIMINARY RECOMMENDATIONS

## 1. CREATING A CITYWIDE OST SYSTEM

1. Invest in the programmatic and technical capacity of the new Division of Youth Opportunity and Development in City Government.
2. Create inter-municipal and interagency collaborations
3. Identify a nonprofit umbrella organization to accompany City Government in fostering coordination and collaborations within the Out-of-School sector

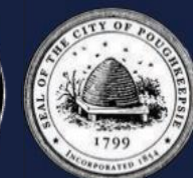
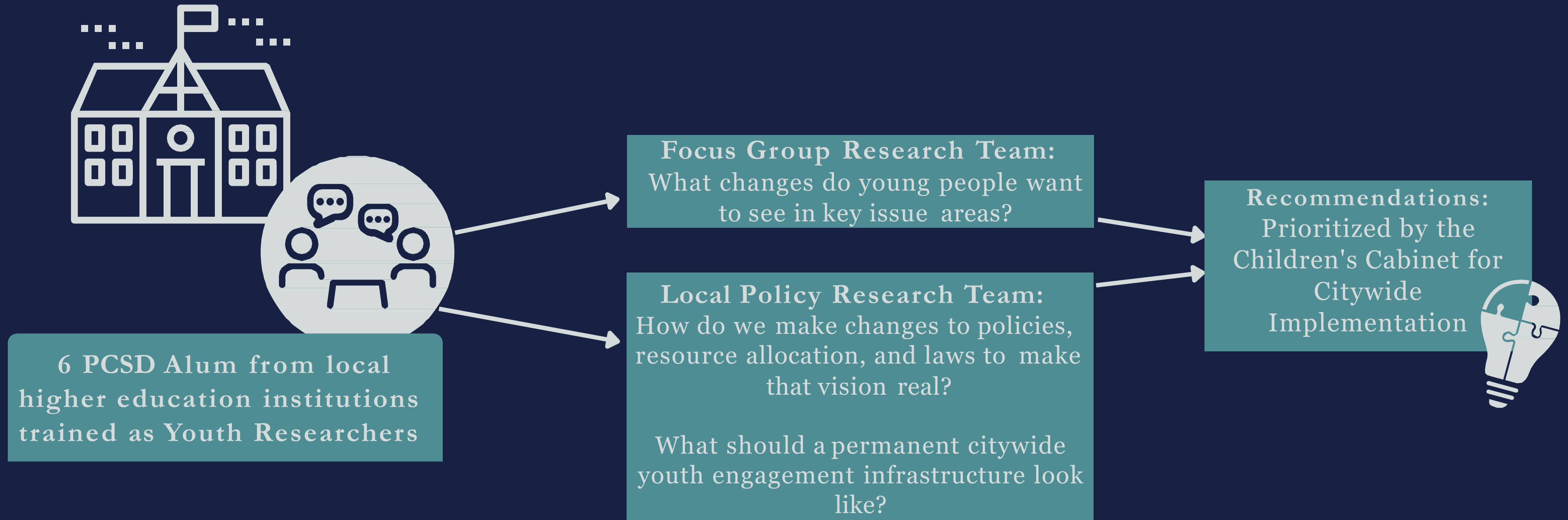
## 2. ESTABLISH SUSTAINABLE FINANCING FOR OST

1. Create a Fiscal Map of Youth Spending
2. Create a Local Dedicated Out-of-School Time Fund
3. Promote collaboration between nonprofit providers and the funding community in obtaining funding at the local, state, and federal levels.

## 3. STRENGTHEN EQUITY, INCLUSION, BELONGING, AND CIVIC CULTURE

1. Create a permanent citywide infrastructure for family/community engagement across multiple institutions
2. Commission a citywide study on the current state of out-of-school time programming in our community
3. Transportation: Develop citywide public-private partnerships to remove barriers to transportation that prevent children, youth, and families from participating in out-of-school programs.

# The Cabinet's Youth Engagement Campaign



THE POUGHKEEPSIE  
CHILDREN'S CABINET

**MARIST**



# The Local Policy Research Team's Work Continues:

- **FUNDING:** Kresge Foundation providing funds for mini-grants to support Action Cohort participation
  - \$15,000 per cabinet to help cover staff time, coordination, and planning needs
  - Focus on capacity – preparing adult partners, systems, and decision-makers to share power with youth
- **PLANNING:** Prepare our cabinet – in collaboration with key stakeholders –to activate a youth data squad or youth advisory council that will use YPAR research methods to recommend and influence policies to decision-makers that will address root-cause inequities in the community.
- **ROLLOUT:** In March 2022, the team will share the blueprint for a program rollout with projected funding needs for a Youth Advisory Council for implementation in coordination with partners.





# City Connects



## INDIVIDUALIZED SUCCESS PLANS:

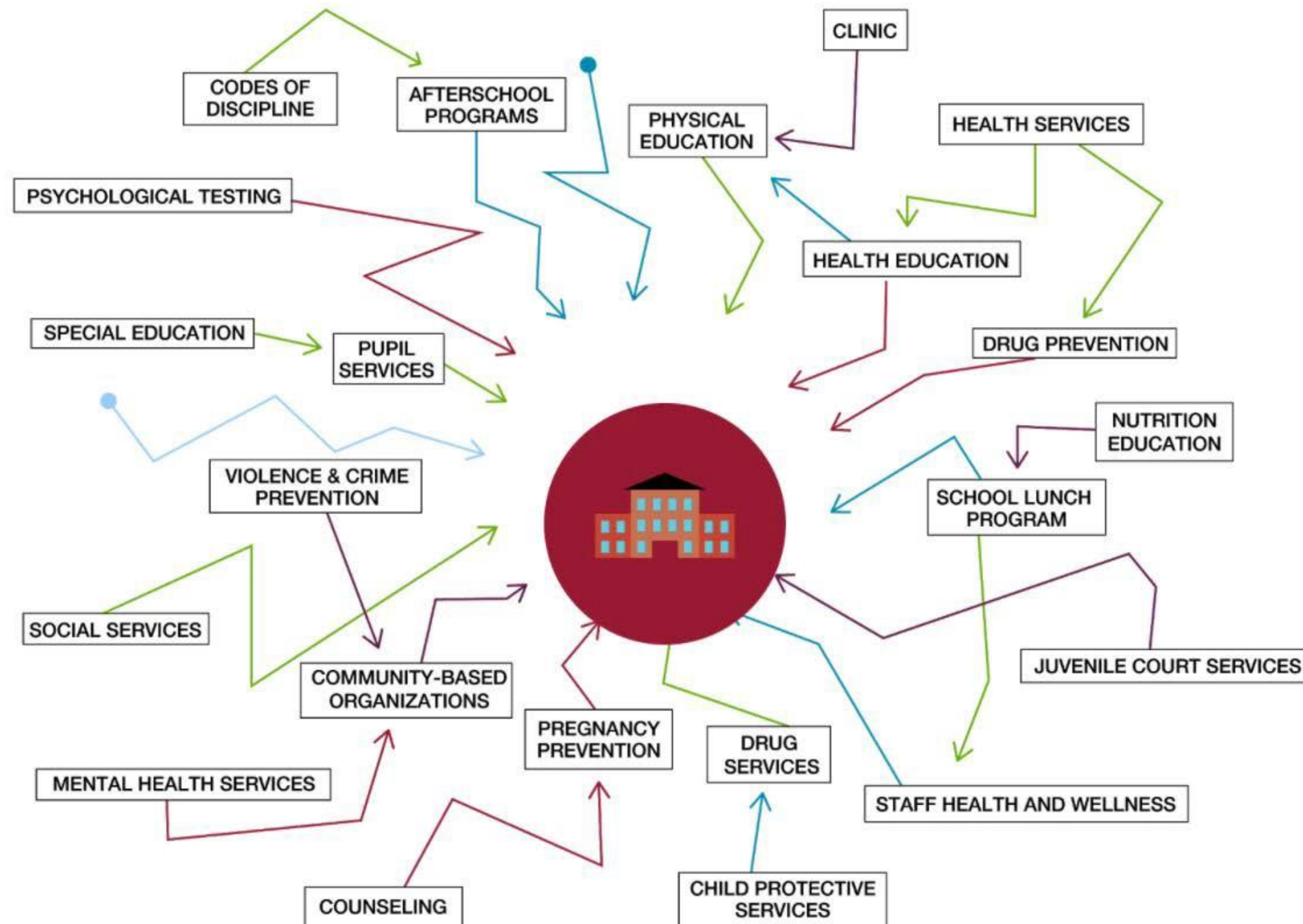
The Poughkeepsie Children's Cabinet launched an integrated student support system pilot in Poughkeepsie Middle School in Fall 2021 in partnership with Poughkeepsie City School District (PCSD) and Dutchess County Government's Path to Promise initiative.

The partnership will implement the nationally-renowned City Connects program from the Boston College Lynch School of Education. City Connects is the most rigorously evaluated student program of its kind in the nation and will facilitate the development of individual success plans to support the in-school and out-of-school needs of students. Through a robust real-time data platform and professional development system, it will support evidence-based decision-making related to children, youth, and families in PCSD.



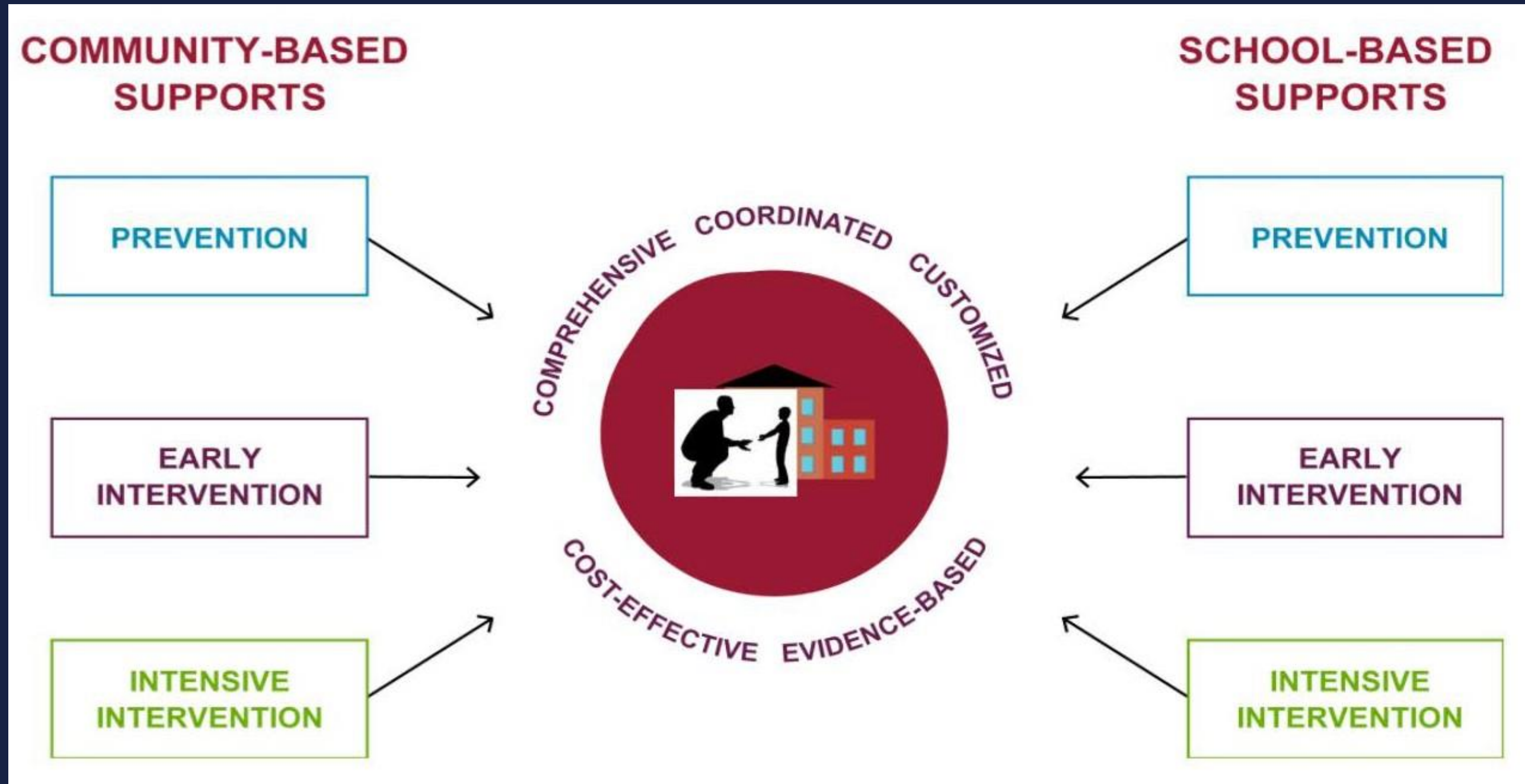
# The Challenge:

Current landscape in our context: "resource rich, systems poor"



# City Connects:

## A Systemic Approach





# City Connects:

Every student, every teacher, every year

REVIEW OF EVERY STUDENT  
WITH THEIR TEACHER

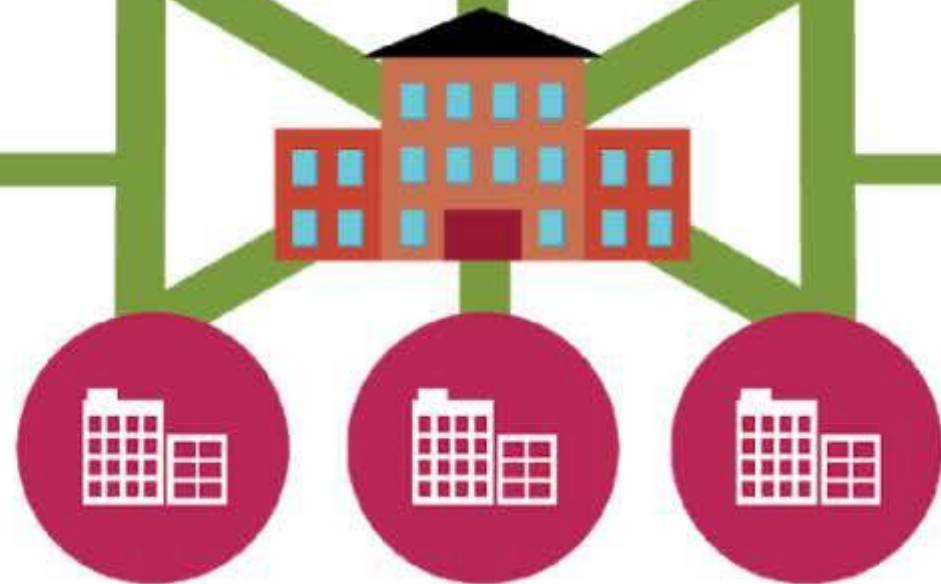


INDIVIDUAL  
STUDENT REVIEW

PROPOSED  
PLAN & TIER



FAMILIES



COMMUNITY PARTNERS



TAILORED SUPPORT PLAN  
FOR EVERY STUDENT





# Year 3



The Road Ahead  
"Think Tank to Do Tank"



# City of Poughkeepsie creates Division of Youth Opportunity & Development



## Mayor calls for Poughkeepsie division of youth services

📅 August 26, 2021 ⌚ 6:16 am



# City of Poughkeepsie: 2022 Budget

- Historic \$1 MM+ investment in Youth & Families
  - Allocates \$1,036,121 of funding in newly-created Youth Opportunity & Development Division



# City of Poughkeepsie-PCSD Joint Funding (2022)

- **PERSONNEL:** Jointly-funded position of Public Information Officer to work within Div. of Youth Opportunity & Development
- **STRATEGY:** Innovative Intermunicipal Agreement (IMA) facilitated matching \$200K (City) + \$200K (PCSD) investment in a collective citywide positive youth development strategy to address violence among youth in the City; ensure the safety of students; and allow the District to fulfill its educational mission



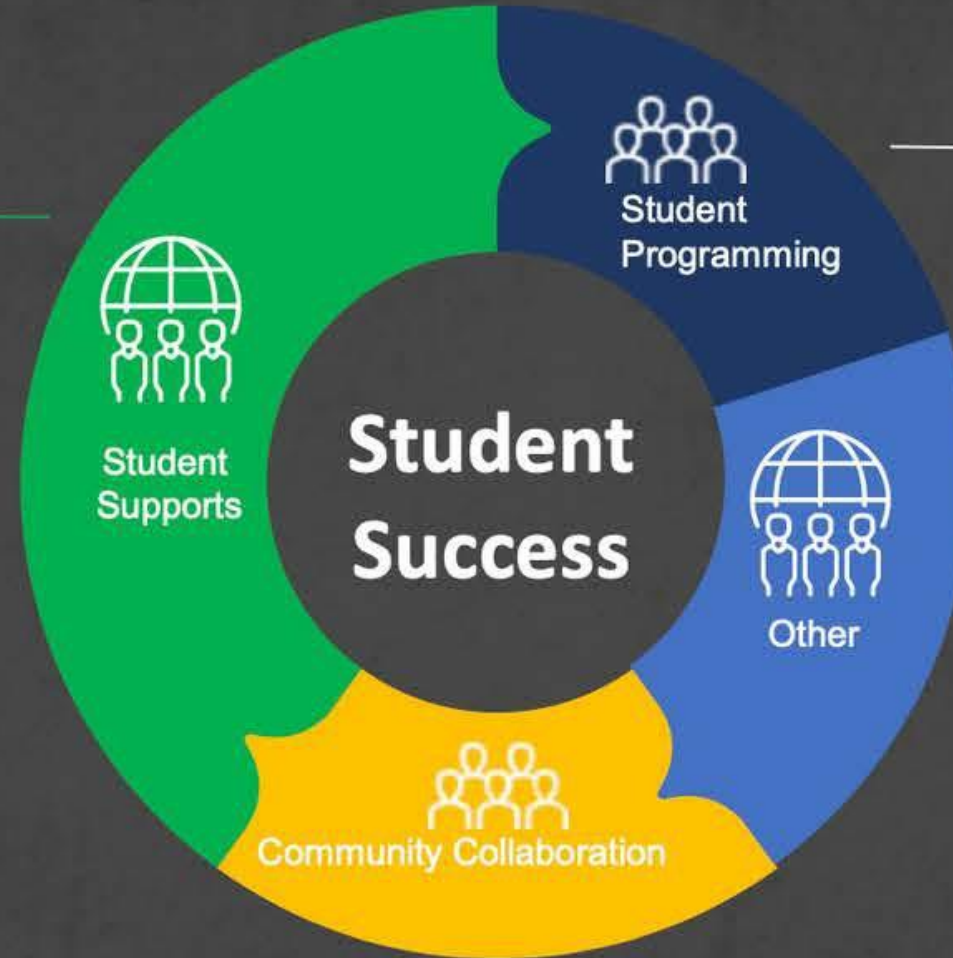
# High Needs Student Support Framework

## Expanded Student Supports (During Day)

- Enriched Social Emotional Supports
  - Two additional Crisis Intervention (PHS)
  - One additional Crisis Intervention (PMS)
  - Elementary School Counselor (Elementary)
  - School Engagement TOSA (District-wide)
  - Safety Monitor (Districtwide)
  - City Connects (PMS)

## Community Collaboration (Before/After School/Saturday)

- Community Based Programming (RFP)
- Mental Health Services (RFP)
- Violence Prevention (RFP)



## Expanded Student Programming (After School/Saturday)

- Enriched MBK 6 -12 Program
- Hip Hop Therapy Initiative (PHS)
- Expanded Sister to Sister Programming
- Expanded Multicultural Club Programming
- Expanded Art/Music/Theatre Programming

## Other

- Student Resources
  - Online Social Emotional Supports
  - Bullying FAQs and others
- Staff Professional Development
  - Trauma Informed Care
  - Teaching with Love and Logic
  - De-Escalation Strategies
- Districtwide Supports
  - Wellness Committee Programming
  - Parent Empowerment Workshops



# YOU

## YOUTH OPPORTUNITY UNION





# YOU

**Dutchess County-City partnership to develop \$25MM+ state-of-the-art youth center at former YMCA site**





# YOU

## 35 Montgomery Community Coalition



VASSAR



**MASS.**



DUTCHESS  
COMMUNITY COLLEGE



# YOU

# Project Partners







The  
Harvard  
Gazette

## NEWS +

News from Harvard schools, offices, and affiliates

# EdRedesign and Harlem Children's Zone visit Poughkeepsie, learn about 'cradle-to-career' efforts

The EdRedesign and Harlem Children's Zone teams visit Poughkeepsie, New York. Photo courtesy of EdRedesign













# Measures of Success



## Systems-Level

- Securing funding for cabinet infrastructure and full-time staffing for the upcoming academic year.
- Creation of Division of Youth Opportunity & Development in City Government
- Fiscal Map of Youth Spending

## Access to/Participation in Programs or Services

- Increase in the # of students with individualized success plans who have access to critical in-school and out-of-school supports (academic, health, mental health, safety, material basics, socio-emotional, etc.) with their family.
- Increase in the number of high-quality, full-day affordable summer enrichment and learning spots for Summer 2022

## Child Outcomes

- Decrease in chronic absenteeism (%).
- Establishing a citywide measurement for kindergarten readiness



# COMMUNITY DASHBOARD

Community Dashboards: Advancing a Social Contract from Cradle to End of Life



## WHAT IS A COMMUNITY DASHBOARD?

A Northstar to align residents and stakeholders from government, school districts, nonprofit service providers, foundations, and businesses around life outcomes to reduce disparities in a geographic area. Community dashboards are used to track and analyze data to inform policy and resource decisions, identify service gaps, monitor progress, and reinforce alignment, transparency, and accountability.



# SAMPLE COMMUNITY DASHBOARD





# Aligning Key Stakeholders

INTERESTED IN JOINING?

To thrive, connections are essential. We need to work together with a shared commitment to common goals. Hundreds of businesses, public institutions, and non-profit organizations across Southern Maine have pledged their support.

Join our efforts by adding your organization's name to the growing list of supporters working to support a better future for ourselves and our neighbors. The first step is signing a **statement of endorsement** to show your support for our community's vision.



THRIVE 2027 PARTNERS

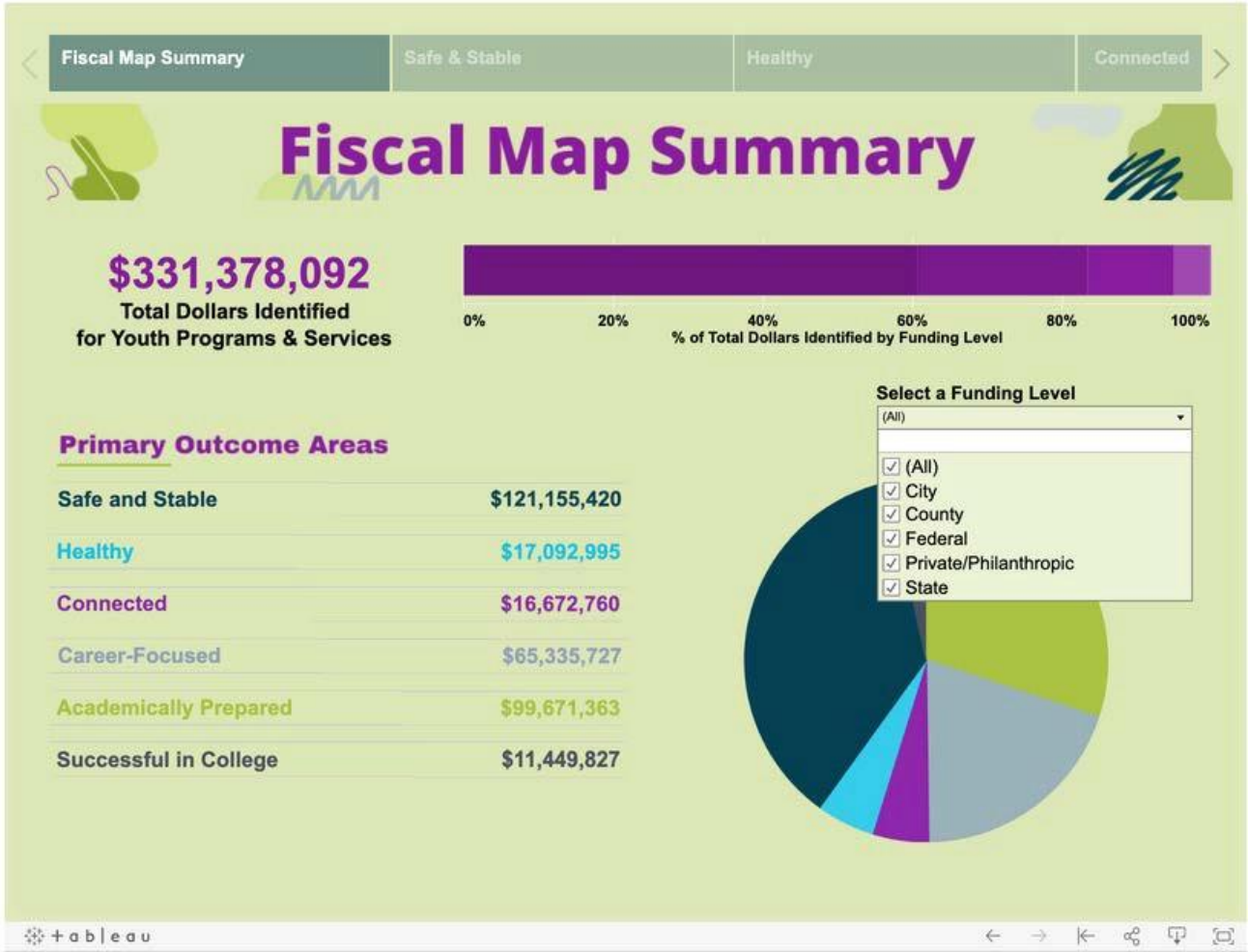
Sort our partners by level of engagement:

Select All ▾

- 211 Maine**  
Goal: 2
- A Company of Girls**  
Goal: 2
- Acadia Insurance**  
Goal: 2
- Al Badoo Community Association of Maine**
- Alfond Scholarship Foundation**  
Goal: 2
- Amateur Athletic Union Of The United States**
- American Red Cross in Maine**  
Goal: 1, 2
- American Roots Wear**
- Amistad**  
Goal: 3
- Martin's Point Health Care**
- Mayo Street Arts**  
Goal: 1, 2, 3
- MEMIC**  
Goal: 1, 3
- Milestone Recovery**  
Goal: 3
- Morrison Center**  
Goal: 1, 2
- Mt. Pleasant Cemetery**
- My Place Teen Center**  
Goal: 2
- NAMI Maine**  
Goal: 3
- NBT Bank**



# FISCAL MAP



With support  
from  
Poughkeepsie  
Alliance



Leveraging  
American Rescue  
Plan Act Funds  
for Youth Outcomes



CHILDREN'S  
FUNDING PROJECT



# FISCAL MAP APPLICATIONS

Overview of Investment Recommendations					
Recommendation	Outcome Area(s)	Annual Fiscal Investment	ARPA Eligibility		
			Aid to Disproportionately Impacted Populations	Responding to Negative Economic Impacts	Revenue Replacement: Provision of Government Services
Ignite a Juvenile Justice Reinvestment Effort	Safe and Stable	\$11.2 million	✓		✓
Fund FTE to Collect Child Welfare Case Data from Bexar County Child Welfare Board	Safe and Stable	\$55,000	✓	✓ (Promoting Healthy Childhood Environments)	✓
Support the Expansion of Programs to Reduce Recidivism	Safe and Stable	\$180,000	✓	✓ (Addressing Educational Disparities)	✓
Fund Gaps in Integrated Student Supports	Mental Health and Wellbeing	\$21.0 million	✓	✓ (Addressing Educational Disparities & Promoting Healthy Childhood Environments)	✓
Fund FTEs to Coordinate School Based Mental and Behavioral Health	Mental Health and Wellbeing	\$166,000	✓	✓ (Addressing Educational Disparities & Promoting Healthy Childhood Environments)	✓
Design and Issue RFP to Expand Summer Learning and Enrichment Access	Connected, Academically Prepared	\$20.63 million and \$87,000 staffing	✓	✓ (Addressing Educational Disparities)	✓



# Local Dedicated Children's Funds

A local dedicated children's fund is city, county, or school district revenue that voters elect to dedicate to services for children and youth provided outside the school day. Establishing a local dedicated fund requires a broad coalition of advocates, parents, business leaders, intermediaries, local funders, and policymakers.

[Explore Our Resources](#)[Create a Dedicated Fund](#)



# NATIONAL MODELS: MULTNOMAH COUNTY, OREGON

The New York Times

## How an Oregon Measure for Universal Preschool Could Be a National Model

Creators of the Portland-area approach tried to avoid the pitfalls of similar policies elsewhere, and are giving teachers large raises.



 By Claire Cain Miller

Published Nov. 6, 2020 Updated March 25, 2021



At a preschool in Edinboro, Pa., last year. Research has found that high-quality preschool is beneficial for children’s development, but it remains out of reach for many families. Dustin Franz for The New York Times

### Preschool For All

Preschool for All will give 3- and 4-year-olds in Multnomah County access to free, high-quality, developmentally appropriate, culturally responsive preschool experiences.

#### The Preschool For All Plan

The [Preschool for All Plan](#) reflects more than two years of engagement with community members including parents, educators, culturally specific organizations, policy makers and early childhood specialists. Preschool for All:

- Allows families to choose the type of preschool experience that is right for their child.
- Increases wages and provides professional development for early educators.
- Ensures community-based oversight through a Preschool for All Advisory Group.

Preschool for All will grow over time, increasing the number of children and families that it serves each year until it is universally available.

All families in Multnomah County will be eligible to apply and families who currently have the least access to high-quality preschool will be prioritized for the first-available slots. Children who currently experience barriers to preschool include Black, Indigenous, and all children of color, children whose families live under the [Self-Sufficiency Standard](#) and children with developmental delays and disabilities, [among others](#).



Contact Preschool For All  
[PreschoolForAll@Multco.us](mailto:PreschoolForAll@Multco.us)  
[Multco.us/preschool](https://Multco.us/preschool)



## Funding for youth mental health and maternal/infant health opportunities are top priorities for voters.

Percentage of voters who rank each opportunity as a high/very high priority.



## Voters prefer to raise funding for child development opportunities via taxes that don't add to the burden of low-income households and small businesses.

A majority of voters found it acceptable to tax the following:





# OUT-OF-SCHOOL TIME DATA SYSTEMS



## CASE STUDIES

### PROVIDENCE AFTER SCHOOL ALLIANCE

## Providence Employs Data Reporting System to Track Citywide Afterschool Program Enrollment, Effectiveness

The Providence After School Alliance (PASA) is an initiative of The Education Partnership, Rhode Island's leading education public policy organization. PASA brings together public and private organizations to provide high-quality citywide afterschool programming.

Cityspan created a single integrated system that enables PASA to track enrollment, participation, and retention across 12 organizations providing out of school time (OST) services for more than 3,000 youth in Providence. Before linking the partner organizations, Cityspan customized a version of the system for each organization to reflect its unique needs.



VISIT CLIENT WEBSITE



## CASE STUDIES

### SPROCKETS SAINT PAUL

## Citywide Data System Tracks Services and Outcomes for More Than 8,000 Saint Paul Youth

Cityspan created a single, integrated citywide data tracking system for the Sprockets Program, a collaboration between the City of Saint Paul, Saint Paul Public Schools, and community-based organizations that offers out of school time (OST) programs for youth in Saint Paul.

Sprockets tracks participation and outcomes for more than 7,400 youth in 33 summer and afterschool programs annually. Providers as diverse as the United Way, the Parks and Recreation department, and local churches can now access a common set of student data from the Saint Paul Public Schools. They can select individual student records, see all services each student receives, and track their participation in these programs.

With the system's automated reporting features, Sprockets program administrators and providers can give funders and stakeholders a quick and accurate overview of program participation by provider. They no longer have to manually review and analyze paper records or separate spreadsheets.



VISIT CLIENT WEBSITE

### NEW CLIENT

## Denver Afterschool Alliance partners with Cityspan to support inter-agency data sharing

WRITTEN BY [KARA JOHNSON](#) | FEBRUARY 22, 2020

The [Denver Afterschool Alliance](#) recently relaunched DAAconnect to promote collaboration among the City's youth development providers and professionals. Managed by the Denver Office of Children's Affairs in partnership with the Denver Public Schools and local nonprofits, DAAconnect is a multi-functional tool that facilitates data exchanges among partner agencies, aligns youth service delivery with shared quality standards, and makes program information available to youth and parents through a searchable online directory.

The platform, powered by [Cityspan Collaborative](#), provides the following:

- **Registration, Attendance and Outcomes Data Management**

Agencies are granted free use of a management information system that incorporates the City's shared standard for youth registration, program attendance tracking, and outcome evaluation. Key features include a Parent Portal that allows agencies to collect information from parents online and a survey tool that enables robust reporting of youth development outcomes.

- **Denver Public Schools Data Exchange**

Through an innovative data use agreement, DAAconnect gives agencies direct access to Denver Public Schools student information. The system matches program enrollment rosters to DPS student records to generate participant cohort profiles and student detail reports that allow providers to more effectively tailor programming to individual needs.

- **Searchable Provider Directory**

DAAconnect makes program information for over 400 provider agencies available to users through a searchable online directory. The data is exported to the City's program locator where youth and parents can search for services citywide.

- **Grants Management**

The Denver Office of Children Affairs uses DAAconnect to monitor city funding to over 40 agencies. Grant reports allow providers to describe program objectives, designs, and curriculum; and document youth attendance patterns across service locations.



# DATA SYSTEMS

## Integrated functions for collaborative action

One team, one platform for effective collaboration. Cityspan Collaborative brings the functions you need to help you and your partners function together:



### Speak One Language

Create common definitions, benchmarks, and goals across providers and communities to coordinate and focus efforts and investments.



### Reveal the Big Picture

Create aggregate reports to provide a community-wide view of collective impact reflecting the work of multiple agencies, programs, grants and funders.



### Manage Secure Access and Authorizations

Assign multiple user roles to define access to reports and data, encouraging accessibility without compromising confidentiality or security.



### See and Share Your Progress

Develop publicly available visualizations of data (dashboards) that become a common ground for sharing information and evaluating progress.



### Connect 3rd Parties

Integrate with third-party systems – simply and without expensive IT investments – through APIs and other forms of data exchange.



### Build a Common Repository

Store service delivery data from external sources (e.g., census, school district, etc.) in one common location for convenient access and easy incorporation into program outcomes reports.



# Emerging Efforts



- Publishing Working Group Reports: "Out-of-School Time" & "Early Childhood"
- Launch Working Groups: "College, Career, Civic Readiness" & "Integrated Health & Human Services"
- Harvard Graduate School of Ed.: Poughkeepsie selected as site for course taught by Paul Reville & Rob Watson Jr.: *"Collaborative Action for Children: Redesigning Education for Equity"*
- Vassar College: Senior Seminar project focusing on College Access and Completion programming to support PCSD students
- Investigating national best practices to support youth violence prevention efforts
- Supporting My Brother's Keeper development
- Chronic Absenteeism Task Force



# Key Considerations for NYSED



**Statewide Catalytic Supports to  
help communities with:**

- **Technical Assistance**
- **Data, Research, &  
Development Infrastructure**
- **Innovative Financing**
- **Personalization + Integrated  
Student Supports**
- **Communities of Practice**
- **Cross-Sector Partnerships**
- **Federal Grants +  
Philanthropy**



# Thank You

