
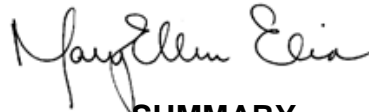




**TO:** The Honorable the Members of the Board of Regents  
**FROM:** John L. D'Agati   
**SUBJECT:** Fordham University: Master Plan Amendment to offer a Master of Science (M.S.) program in Health Administration

**DATE:** April 27, 2017

**AUTHORIZATION(S):**

  
**SUMMARY**

### **Issue for Decision (Consent)**

Should the Board of Regents approve a master plan amendment for Fordham University to offer a Master of Science (M.S.) program in Health Administration?

### **Reason(s) for Consideration**

Required by State statute and State regulation.

### **Proposed Handling**

The question will come before the full Board at its May 2017 meeting where it will be voted on and action taken.

### **Procedural History**

A master plan amendment is required because the proposed program will be Fordham University's first master's level program in the discipline area of the Health Professions.

### **Background Information**

The goal of the proposed M.S. in Health Administration program is to serve the needs of healthcare industry participants that are neither clinicians nor policymakers, preparing them to address issues that are less well-examined in academic programs anchored in clinical care or policy. The proposed program emphasizes a broader and more conceptually rich notion of "health," examining the health care system itself through the lens of *cura personalis*, "care for the entire person," by asking them to consider how

the human processes, systems, incentives, and goals that comprise our complex and evolving health system affect individual health. The proposed program is interdisciplinary, grounded in liberal arts and sciences, and closely supported by the academic areas of business, social services and law.

The proposed 31-credit program is cohort-based and will be delivered over a 12-month period in a non-traditional, “executive-style” format, including weekend courses, midweek intensives and online instruction. Major courses include Health Administration and Policy, Decision Making, Healthcare Ethics, Healthcare Law, Strategy and Operations, Leadership and Change, Behavioral Health, and Patient-Centered Integrated Care. The program closes with a three-credit *in situ* capstone project.

The program will be anchored in Fordham’s Graduate School of Arts and Sciences, closely supported by the Gabelli School of Business, Graduate School of Social Service and School of Law, drawing existing faculty, facilities and other academic resources from each school. Requirements for admission mirror those of other programs at the University. A competitive application process will require students to submit GRE scores and college transcripts.

The program is expected to attract health professionals already working in hospitals, clinics, insurance companies, nursing facilities, long-term care organizations, pharmaceutical companies and not-for-profit healthcare organizations. They are expected to be working full-time and have up to 5-10 years of experience in the healthcare industry. Prospective students will most likely already possess a health specialization in their prior higher education and are not seeking clinical knowledge through the proposed program. Projected enrollment is intended to be 15 in Year 1, aiming to achieve a total enrollment of 25 new students by Year 5.

An academic review of faculty, curriculum, resources and other aspects of the proposed degree program has been completed by the Department. The Department has determined that the proposed program meets the standards for registration as set forth in the Regulations of the Commissioner of Education. The Department conducted a canvass of institutions of higher education in the New York City region. Four positive responses were received; no objections were received.

### **Related Regents Items**

NA

### **Recommendation**

VOTED: That the Board of Regents approve an amendment to the master plan of Fordham University authorizing the University to offer the Master of Science (M.S.) in Health Administration program.

### **Timetable for Implementation**

If the Board of Regents approves the master plan amendment, the Department will register the program.